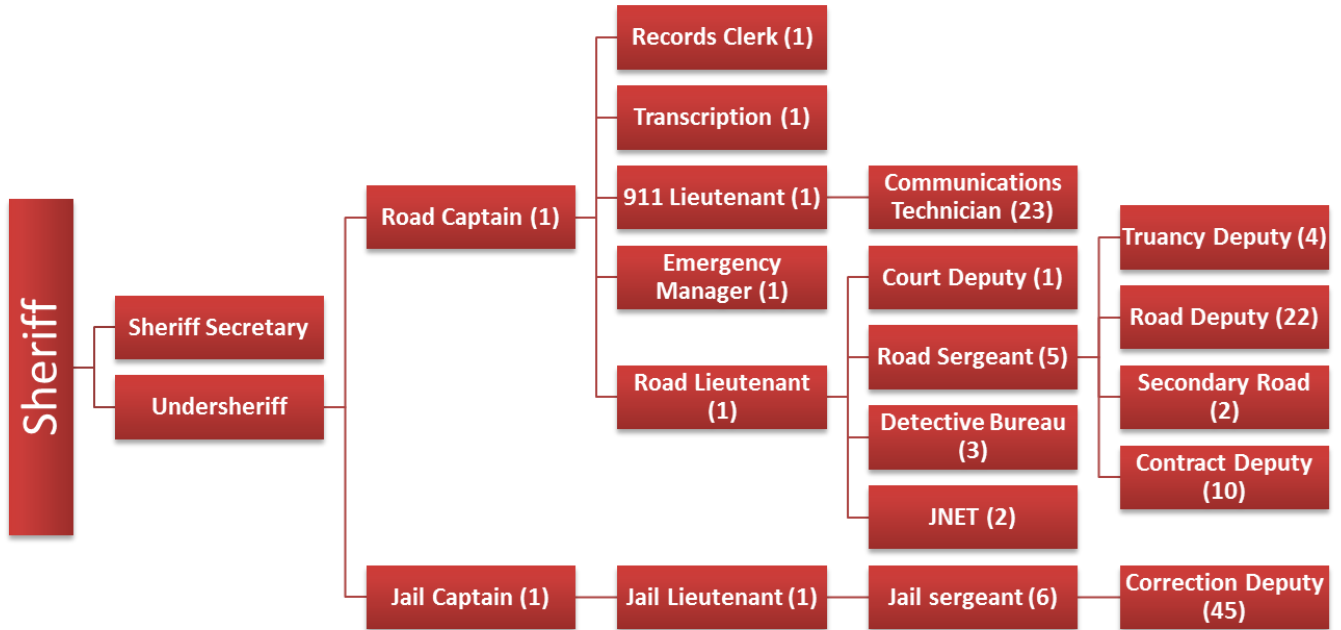




# Sheriff's Office



## Mission Statement

It is the mission of the Jackson County Office of the Sheriff to provide the highest quality law enforcement services to the citizens of Jackson County.



## Programs

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[Road Patrol](#)

[Secondary Road Patrol](#)

[Lawnet Narcotics Grant](#)

[Marine Law Enforcement](#)

[County Jail](#)

[Emergency Management](#)

[Truancy Grant](#)



# Sheriff's Road Patrol

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## Activities

The Sheriff's Road Patrol performs a wide variety of services for citizens of Jackson County. These services can be divided into three major programs: Crime Prevention and Suppression (investigations, inspections, arrests, etc.), Order Maintenance (traffic enforcement, domestic relations, neighborhood disputes, liquor law enforcement, found property, etc.) and Legal Services (subpoenas, court services, gun registrations, L.E.I.N., etc.).

## Strategic Plan Impact

### ✓ **Safe Community**

The Sheriff has the responsibility of responding to and investigating criminal complaints throughout the County of Jackson. The Office of the Sheriff is committed to the enforcement of laws, the protection of life and property while respecting individual rights, human dignity and community values. Delivering this service will create a community where both people and organizations can thrive and prosper. Through vigorous enforcement and visibility the Office of the Sheriff continues to make Jackson County a safe environment in which to live work and play.

### ✓ **Economic Development**

Through the efforts of the Sheriff to create a safe community in which to live, work, and play we indirectly impact the ability of business to thrive. A safe community enjoys the benefits of increased economic development. Safe communities also draw residents from other locations who seek safe, quiet places to raise a family.

### ✓ **Healthy Community**

In creating a safe community where people feel free to enjoy the multiple parks and opportunities for outside activity the Office of the Sheriff contributes to the health of the community. The enforcement of traffic laws coupled with educating people as to the dangers of violating traffic laws such as speeding and operating while impaired further enhance the health of this community. Specific examples of this activity include utilizing Sheriff's bicycle patrols on the Falling Waters Trail and continued efforts to address speeding and OWI enforcement. Educational programs in the schools are ongoing to keep high school students informed and prepared for their responsibilities as young drivers. Also, a feeling of safety promotes the enjoyment of the county's park system leading to healthier and happier residents.

### ✓ **Recreational & Cultural Opportunities**

As stated above, the feeling of safety lends itself to the enjoyment of all of Jackson County's parks, lakes and recreational opportunities. Residents who feel free from the fear of crime will undoubtedly spend more of their available leisure time enjoying the recreation and culture offered in Jackson County. Specific examples include the fireworks display that occurs 3 times per year at the Sparks Foundation Park as well as the Falling Waters Trail and the numerous lakes county-wide.

## **Accomplishments**

- Deputies were trained and began carrying personal trauma kits to utilize in situations where deputies or civilians have been severely injured.
- Through grant funding rifle rated body armor was purchased for deputies to use in high risk situations such as a mass shooting or high risk search warrants.
- All divisions are using scheduling software to stream line scheduling and reduce payroll time as the data is imported into BS&A.
- A mobile fingerprint scanner was purchased through a grant which allows deputies to identify suspects who provide false information or to identify deceased persons in a matter of seconds.
- Facebook continues to be a powerful tool for communicating with the people. The sheriff's office currently has 11,300 people following the page.
- In late 2017 our fleet mechanic retired and a partnership was conceived with the Jackson Department of Transportation to perform maintenance and repair on patrol vehicles.
- Sheriff's Office conducted a Reserve Police Academy jointly with the Jackson City Police graduating several reserve and mounted Deputies. This academy was opened up to surrounding police agencies.
- Axon Body worn cameras were purchased and provided to each deputy. These are a valuable tool to substantiate citizens' complaints, training, and prosecute offenders.
- Deputies responded to Western Career Prep for a report of a suspended student threatening a teacher and possibly armed. Deputies located the suspect who was arrested after a foot chase. The suspect was in possession of a loaded handgun. The body camera footage will be featured on a new television show Cam PD in the near future.



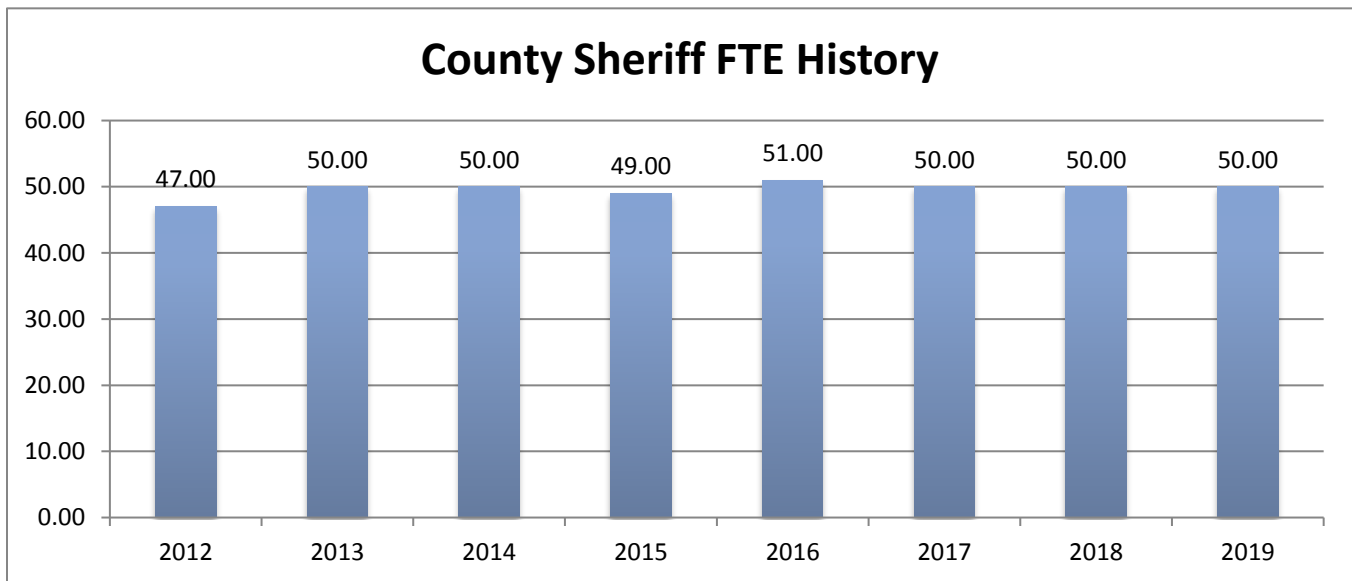
## Budget Adjustments

A new Law Enforcement Services contract with the Village of Concord.

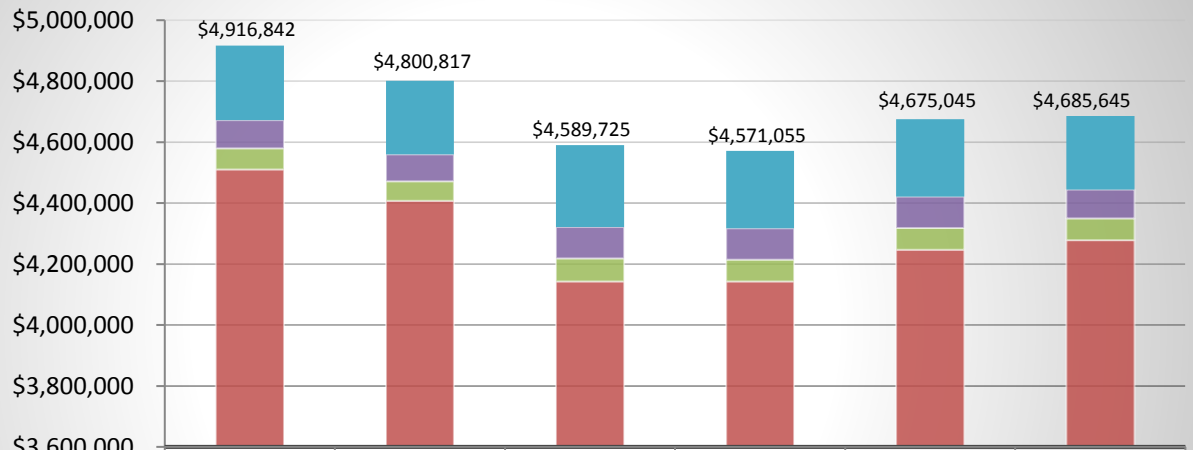
Three Deputy Sheriff Positions were eliminated for FY2016. One of those three positions was not replacing the Concord Village Deputy. Two Deputy Sheriff positions were left unfilled and expired as budget cuts.

Contractual increases in Law Enforcement Services contracts were realized, fees for sex offenders and modest increase in smaller revenue sources.

In FY 2016 Sheriff Operations reduced their budget by \$497,842 (reduced line item expenses by \$122,738, increased revenue by \$247,104, reduced three FTE Deputy Sheriff positions \$128,000)



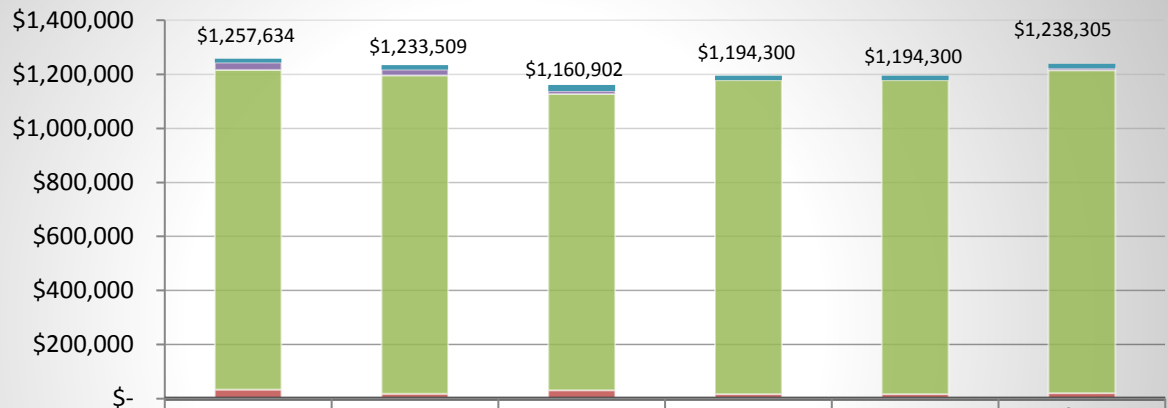
### County Sheriff Expenditures



	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2019 DEPT REQUESTED	2019 BUDGET	Draft 2020 BUDGET
OTHER EXPENSES	\$244,753	\$241,068	\$268,500	\$253,800	\$253,800	\$241,600
CONTRACT SERVICES	\$91,924	\$88,562	\$102,980	\$103,105	\$103,105	\$94,605
SUPPLIES & MATERIALS	\$69,554	\$63,226	\$75,220	\$71,130	\$71,130	\$71,130
PERSONNEL SERVICES	\$4,510,611	\$4,407,961	\$4,143,025	\$4,143,020	\$4,247,010	\$4,278,310
<b>TOTAL PROGRAM COSTS</b>	<b>\$4,916,842</b>	<b>\$4,800,817</b>	<b>\$4,589,725</b>	<b>\$4,571,055</b>	<b>\$4,675,045</b>	<b>\$4,685,645</b>



### County Sheriff Revenues



	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2019 DEPT REQUESTED	2019 BUDGET	Draft 2020 BUDGET
TRANSFERS IN	\$-	\$-	\$-	\$-	\$-	\$-
OTHER	\$14,770	\$15,849	\$23,100	\$16,000	\$16,000	\$16,000
INTERGOVERNMENTAL	\$26,593	\$21,438	\$10,000	\$-	\$-	\$6,800
CHARGES/FEES	\$1,182,326	\$1,177,742	\$1,096,802	\$1,161,300	\$1,161,300	\$1,195,505
LICENSES & PERMITS	\$33,945	\$18,480	\$31,000	\$17,000	\$17,000	\$20,000
TOTAL PROGRAM COSTS	\$1,257,634	\$1,233,509	\$1,160,902	\$1,194,300	\$1,194,300	\$1,238,305

### Strategic Outcomes

Indicator	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Target
Percent of respondents who say their overall feeling of safety in Jackson County is excellent or good.	49%	ND	55%	51%	39%	55%
Percent of respondents who say they feel very or somewhat safe in their neighborhood during the day.	92%	ND	93%	81%	83%	94%

ND – Data for the citizen satisfaction survey is only collected in odd years.

Other Key Indicators						
<u>Indicator</u>	2013 <u>Actual</u>	2014 <u>Actual</u>	2015 <u>Actual</u>	2016 <u>Actual</u>	2017 <u>Actual</u>	2018 <u>Target</u>
Calls for Service	36,076	29,878	29,563	32,130	28,419	31,213
Felony Arrests	404	430	421	347	299	380
Misdemeanor Arrests	1,490	1,200	1,754	2,138	1,858	1,688
OWI Arrests	419	288	205	208	206	210
Deputies (Road Patrol)	34	34	31	33	33	33
Complaints per Deputy	1,061	879	954	974	861	945
Felony Arrests per Deputy	12	13	14	11	9	12
Misdemeanor Arrests per Deputy	44	35	57	65	56	51
OWI Arrests per Deputy	12	8	7	6	6	7
FOIA Requests Completed	ND	ND	2563	2451	2530	2514
Handguns Registered	5807	4881	5409	6949	6126	5834
License To Purchase Firearms Issued	890	835	874	940	703	848
Fingerprints	ND	ND	1033	1054	1594	1600





# Secondary Road Patrol

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## Activities

Deputies assigned to the Secondary Road Patrol perform advanced enforcement and accident investigation functions on the county's major trunk lines. With special state funding, these deputies are able to concentrate solely on monitoring safety problems, study accident data and educating the public on safe driving habits.

## Strategic Plan Impact

### ✓ **Safe Community**

The Office of the Sheriff is committed to the enforcement of laws, the protection of life and property while respecting individual rights, human dignity and community values. Delivering this service will create a community where both people and organizations can thrive and prosper. Through vigorous enforcement and visibility the Office of the Sheriff continues to make Jackson County a safe environment in which to live work and play. The Secondary Road Patrol consists of 2 deputies whose primary responsibility is to reduce death and injury from traffic crashes through enforcement, education and high visibility.

### ✓ **Economic Development**

Through the efforts of the Sheriff to create a safe community in which to live, work and play we indirectly impact the ability of business to thrive. A safe community enjoys the benefits of increased economic development. Safe communities also draw residents from other locations who seek safe, quiet places to raise a family.

### ✓ **Healthy Community**

In creating a safe community where people feel free to enjoy the multiple parks and opportunities for outside activity the Office of the Sheriff contributes to the health of the community. The enforcement of traffic laws coupled with educating people as to the dangers of violating traffic laws such as speeding and operating while impaired further enhance the health of this community. Specific examples of this activity include utilizing Sheriff's bicycle patrols on the Falling Waters Trail and continued efforts to address speeding, dangerous driving, impaired drivers and distracted drivers. Educational programs in the schools are ongoing to keep high school students informed and prepared for their responsibilities as young drivers. Also, a feeling of safety promotes the enjoyment of the county's park system leading to healthier and happier residents.

## ✓ Recreational & Cultural Opportunities

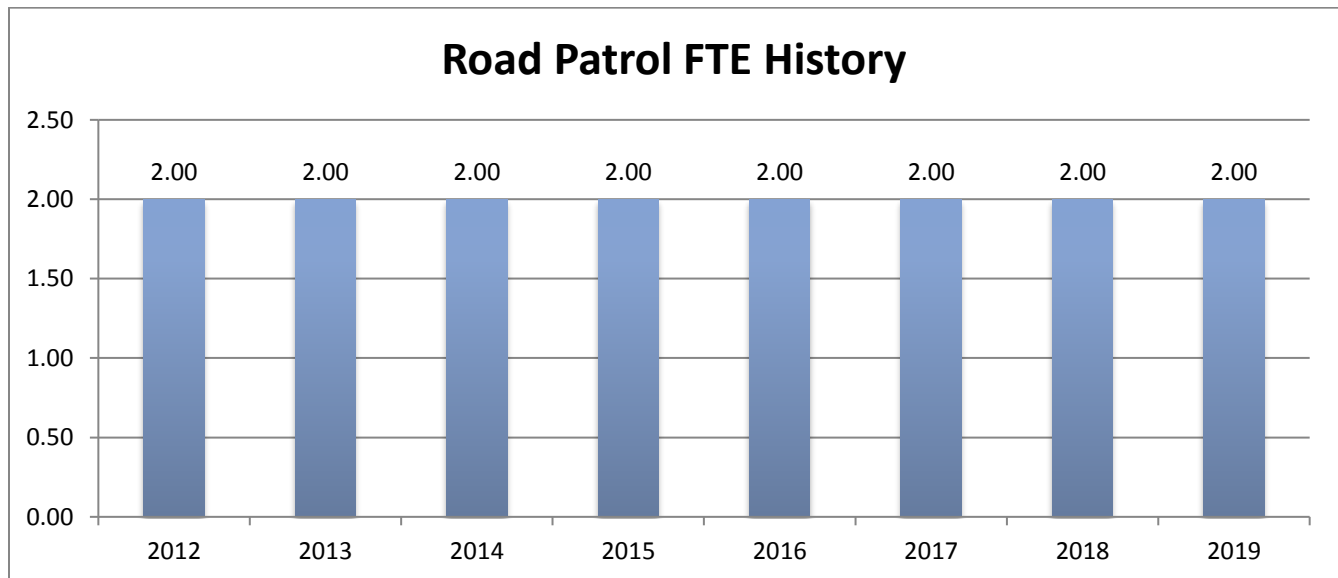
As stated above, the feeling of safety lends itself to the enjoyment of all of Jackson County's parks, lakes and recreational opportunities. Residents who feel free from the fear of crime will undoubtedly spend more of their available leisure time enjoying the recreation and culture offered in Jackson County. Specific examples include the fireworks display that occurs 3 times per year at the Sparks Foundation Park as well as the Falling Waters Trail and the numerous lakes county-wide. The majority of the traffic enforcement and assistance with traffic at some of Jackson's larger events are heavily dependent on this group of deputies.

## Accomplishments

- Secondary Road Patrol (SRP) Deputies logged 33,855 miles of patrol in 2017
- SRP Deputies conducted nearly 1,968 traffic stops
- SRP Deputies issued nearly 1,226 verbal warnings
- SRP Deputies issued nearly 1,263 traffic related citations
- Deputies investigated 848 injury and 16 fatal traffic crashes

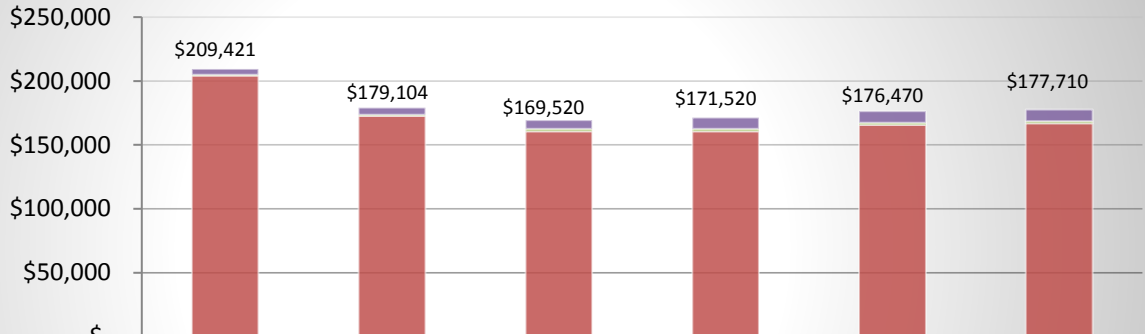
## Budget Adjustments

Secondary Road Patrol programs received a small decrease from the state in 2017 and remains \$159,000.



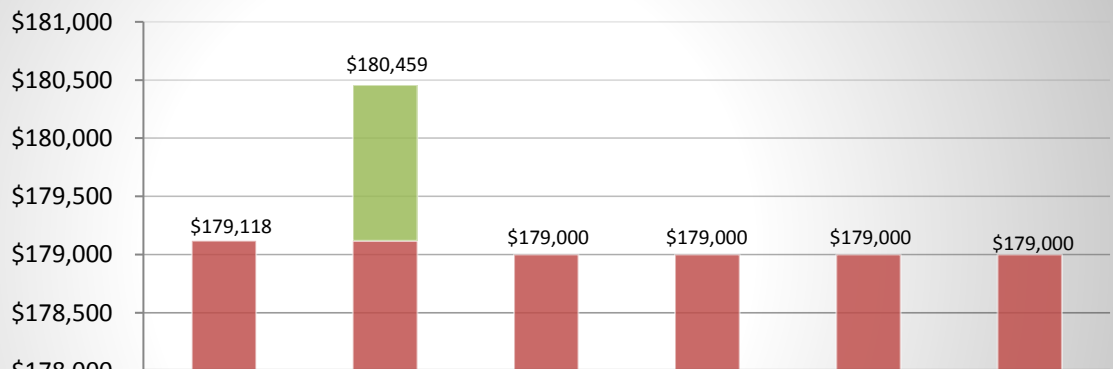


### Road Patrol Expenditures



	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2019 DEPT REQUESTED	2019 BUDGET	Draft 2020 BUDGET
OTHER	\$4,544	\$5,552	\$7,000	\$9,000	\$9,000	\$9,000
SUPPLIES & MATERIALS	\$800	\$800	\$1,800	\$1,800	\$1,800	\$1,800
PERSONNEL SERVICES	\$204,077	\$172,752	\$160,720	\$160,720	\$165,670	\$166,910
<b>TOTAL PROGRAM COSTS</b>	<b>\$209,421</b>	<b>\$179,104</b>	<b>\$169,520</b>	<b>\$171,520</b>	<b>\$176,470</b>	<b>\$177,710</b>

### Road Patrol Revenues



	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2019 DEPT REQUESTED	2019 BUDGET	Draft 2020 BUDGET
OTHER	\$-	\$1,341	\$-	\$-	\$-	\$-
INTERGOVERNMENTAL	\$179,118	\$179,118	\$179,000	\$179,000	\$179,000	\$179,000
<b>TOTAL PROGRAM REVENUE</b>	<b>\$179,118</b>	<b>\$180,459</b>	<b>\$179,000</b>	<b>\$179,000</b>	<b>\$179,000</b>	<b>\$179,000</b>

# Sheriff's Office



## Other Key Indicators

<u>Indicator</u>	<u>2013 Actual</u>	<u>2014 Actual</u>	<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Actual</u>	<u>2018 Target</u>
Citations Issued	4,074	3,366	1,576	1,907	1,263	1,500
Deputies assigned	2	2	2	2	2	2
Citations per Deputy in Secondary Road Patrol	2,037	1,683	788	953	631	750



# JNET Narcotics Grant

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## JNET Narcotics Grant

JNET provides participating jurisdictions within Jackson County an increased capacity to detect, conduct surveillance of, and apprehend persons who violate narcotics and drug laws, or other laws as determined by the advisory board. JNET works cooperatively with law enforcement agencies at all levels; local, state, and federal, of Jackson County. They detect and apprehend persons who violate these laws.

## Strategic Plan Impact

### ✓ **Safe Community**

The two deputies assigned to this unit work in concert with other law enforcement officers from various governmental units to target the illicit drug trade in Jackson County. Their work includes long-term investigations of drug traffickers as well as the apprehension of street level offenders. This unit has within it the only personnel in the county of Jackson dedicated to targeting drug activity. The work performed by this unit shutting down drug houses and methamphetamine labs contributes significantly to making Jackson County a safer place to live.

### ✓ **Healthy Community**

In creating a safe community where people feel free to enjoy the multiple parks and opportunities for outside activity the Office of the Sheriff contributes to the health of the community. Drug interdiction enhances the health of this community by forcing the sale of drugs out of our neighborhoods.

### ✓ **Recreational & Cultural Opportunities**

This program enables the residents of Jackson County to enjoy recreational and cultural opportunities by providing a feeling of safety. The knowledge that problems relating to drug activity are being addressed permits citizens to enjoy recreation in Jackson without fear of being exposed to the effects of drug sales in parks and neighborhoods.

## Accomplishments

- JNET investigated a subject suspected of manufacturing meth in Parma Township. A search warrant was conducted on the suspect's residence where a large meth lab was discovered inside. JNET seized 19 firearms along with a large amount of methamphetamine.
- JNET conducted an investigation on a known narcotics dealer in Summit Township. As a result of several undercover purchases of meth from the dealer, JNET executed a search warrant on the residence and located a large amount of methamphetamine, heroin and cocaine. The suspect was also found to be in possession of three illegal firearms.

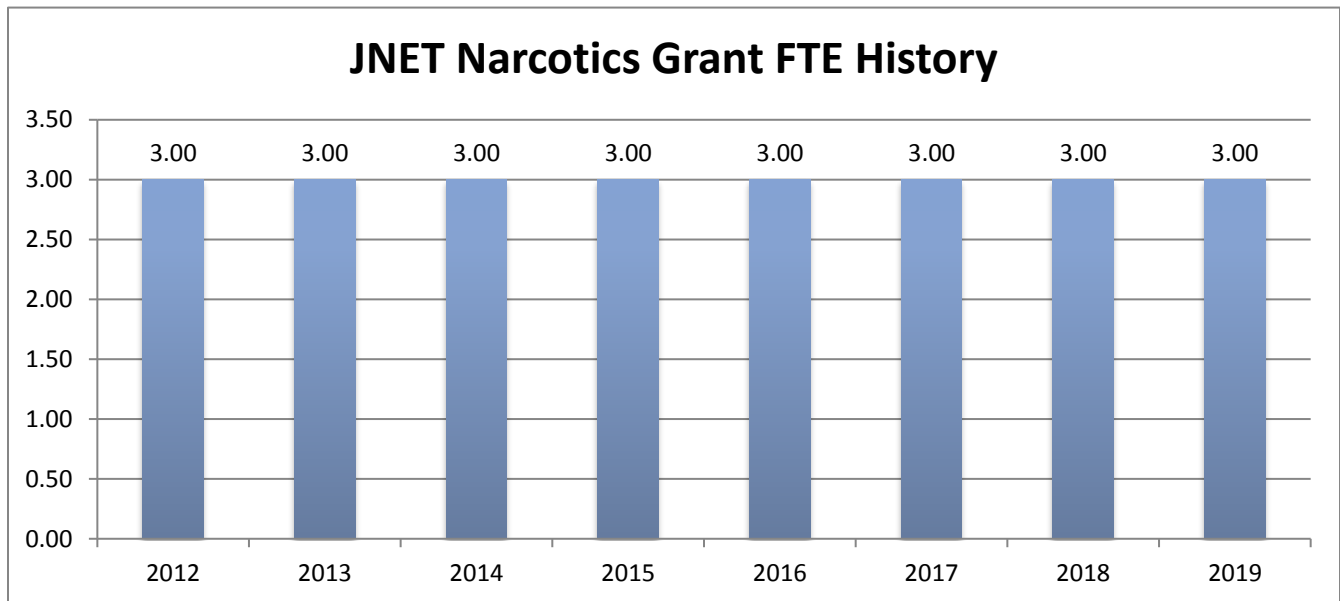
## Sheriff's Office

- JNET conducted a narcotics investigation involving a known drug dealer in the City of Jackson. A search was executed resulting in the seizure of over 500 grams of heroin, 145 grams of crystal meth, 275 grams of crack cocaine, 650 grams of powder cocaine along with 330 ecstasy pills.
- In February of 2015 JNET received information about a large amount of cocaine being transported between Detroit and Jackson. After conducting surveillance JNET detectives stopped and seized approximately 922grams containing a mixture of powder cocaine and crack cocaine.
- In March of 2015 JNET executed a search warrant on a known heroin dealer in the City of Jackson. Approximately 5 grams of heroin was recovered and two dealers were arrested as a result.
- In June of 2015 JNET executed a search warrant in Blackman Township on a large scale heroin dealer known to the Jackson area. Approximately 12 grams of heroin was seized and the suspect was arrested.

## Budget Adjustments

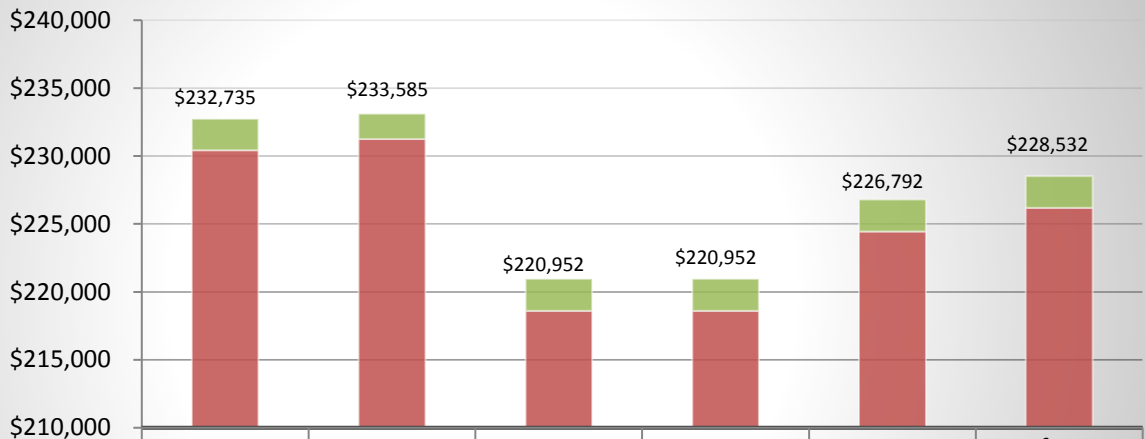
There are no significant budget adjustments to this program.

Additional revenue to the General Fund in the form of quarterly transfers from a JNET account occur totaling \$55,998. This is reimbursement from the State of Michigan for the third FTE in the budget a civilian administrative assistant.



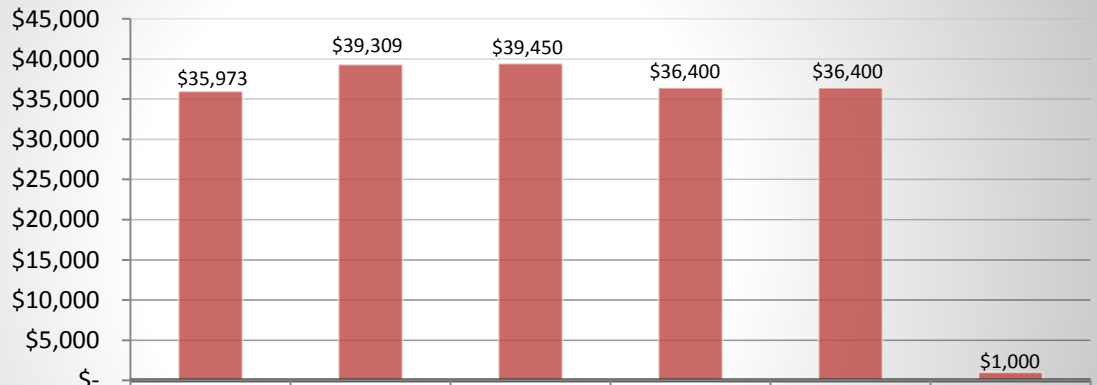


### JNET Narcotics Grant Expenditures



	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2019 DEPT REQUESTED	2019 BUDGET	Draft 2020 BUDGET
■ SUPPLIES & MATERIALS	\$2,300	\$1,874	\$2,352	\$2,352	\$2,352	\$2,352
■ PERSONNEL SERVICES	\$230,435	\$231,243	\$218,600	\$218,600	\$224,440	\$226,180
OTHER EXPENSES		468				
<b>TOTAL PROGRAM COSTS</b>	<b>\$232,735</b>	<b>\$233,585</b>	<b>\$220,952</b>	<b>\$220,952</b>	<b>\$226,792</b>	<b>\$228,532</b>

### JNET Narcotics Grant Revenues



	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2019 DEPT REQUESTED	2019 BUDGET	Draft 2020 BUDGET
■ INTERGOVERNMENTAL	\$35,973	\$39,309	\$39,450	\$36,400	\$36,400	\$1,000
<b>TOTAL PROGRAM REVENUE</b>	<b>\$35,973</b>	<b>\$39,309</b>	<b>\$39,450</b>	<b>\$36,400</b>	<b>\$36,400</b>	<b>\$1,000</b>

Strategic Outcomes						
Indicator	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Target
Percent of respondents who say their overall feeling of safety in Jackson County is excellent or good.	49%	ND	55%	51%	39%	55%
Percent of respondents who say they feel very or somewhat safe in their neighborhood during the day.	92%	ND	93%	81%	83%	94%

Other Key Indicators						
Indicator	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Target
Investigations	256	195	235	190	194	214
Arrests	180	106	139	93	154	134
Search Warrants Executed	71	64	65	45	102	69
Firearms Seized	41	40	41	28	32	38
Deputies	2	2	2	2	2	2
Investigations per Deputy	140	98	121	95	97	110
Arrests per Deputy	110	53	75	46.5	77	72
Search Warrants Executed per Deputy	40	32	34	22.5	51	36
Firearms Seized per Deputy	25	20	22	14	16	19
Cocaine Seized (grams)	1,000	44	688	1,488	91	827
Crack Cocaine Seized (grams)	250	250	287	470	269	305
Methamphetamine Seized (grams)	1,900	27	974	700	112	742
Heroin Seized (grams)	2,700	35	1,376	1,300	349	1152





# Marine Law Enforcement

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## Activities

This seasonal department is staffed by fully trained, state certified Marine Deputies who engage in a broad range of activities. They include patrolling county waterways for violators, livery inspections, boat accident investigations and conducting boater safety education and certification classes.

## Strategic Plan Impact

### ✓ **Safe Community**

The Sheriff has the responsibility of responding to and investigating criminal complaints throughout the County of Jackson. The Office of the Sheriff is committed to the enforcement of laws, the protection of life and property while respecting individual rights, human dignity and community values. Delivering this service will create a community where both people and organizations can thrive and prosper. Through vigorous enforcement and visibility the Office of the Sheriff continues to make Jackson County a safe environment in which to live work and play.

### ✓ **Economic Development**

Through the efforts of the Sheriff to create a safe community in which to live, work and play we indirectly impact the ability of business to thrive. A safe community enjoys the benefits of increased economic development. Safe communities also draw residents from other locations who seek safe, quiet places to raise a family.

### ✓ **Recreational & Cultural Opportunities**

The feeling of safety provided as a result of enforcement and education lends itself to the enjoyment of all Jackson County parks, lakes and recreational opportunities. Residents who feel free from the fear of crime will undoubtedly spend more of their available leisure time enjoying the recreation and culture offered in Jackson County. Specific examples include the annual Raft-O-Rama on Clark Lake as well as marine patrol activity that occurs during the summer months and particularly on holiday weekends on the numerous lakes county-wide.

## Accomplishments

- Deputies assigned to School Safety program provide Marine Services in the summer time.
- One Reserve Deputy is a trained U.S. Coast Guard member and performs assistance and support duties for the Marine Program.
- Marine/School Deputies also conduct boater safety courses during the school year at area schools.

## Sheriff's Office



- Dive Recovery team continues to assist area Law Enforcement on several occasions recovering or searching for evidence and vehicles.
- Technology continues to be updated along with equipment for Dive Team members utilizing a variety of grants.
- In 2017 Marine Law Enforcement Deputies taught nearly 42.5 hours of boater safety instruction enhancing the safety of Jackson County's lakes and rivers.
- 131 individuals were trained and certified in boater safety/marine vessel operation.
- Deputies conducted 1054 hours of patrol on area lakes.
- On July 3, 2018 Marine Deputies and Dive Recovery team assisted in the recovery of a two drowning victims who drown simultaneously on two separate Lakes.
- In 2016, three patrol boats were auctioned and two new boats were purchased.
- This year a new boat barn was built at the Chanter Road Facility due to the I-94 construction project and the sale of the property where the old barn was located.

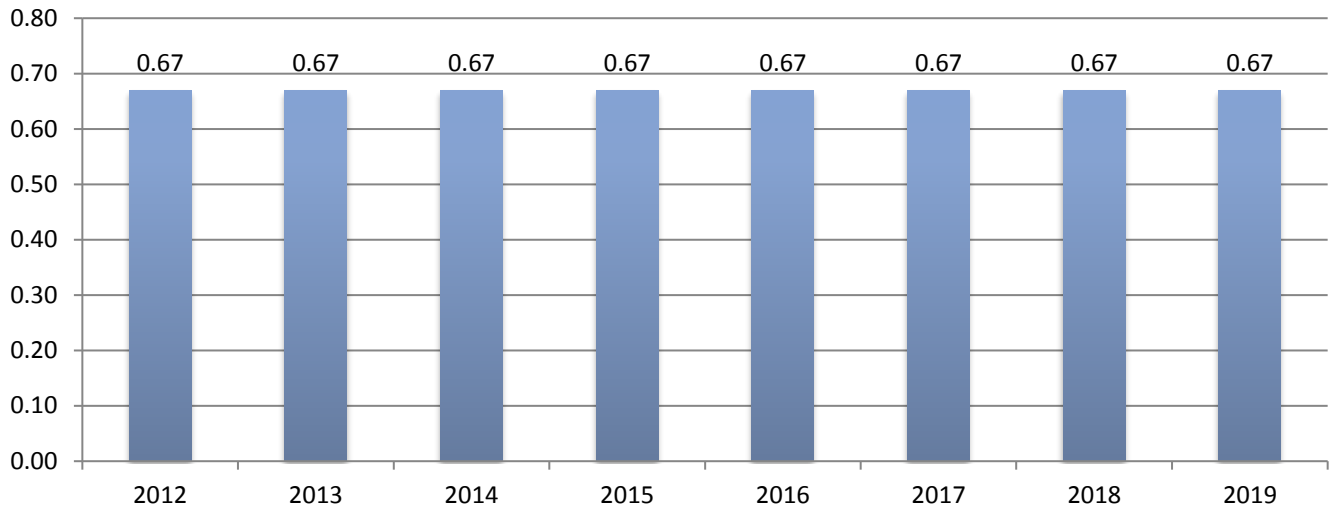
### **Budget Adjustments**

The Sheriff's Office continues to maximize staff by taking advantage of summer breaks in service with the truancy officers and winter breaks in service of the Marine Patrol. Deputies are moved to accommodate the season and demand, which resulted in a cost savings.

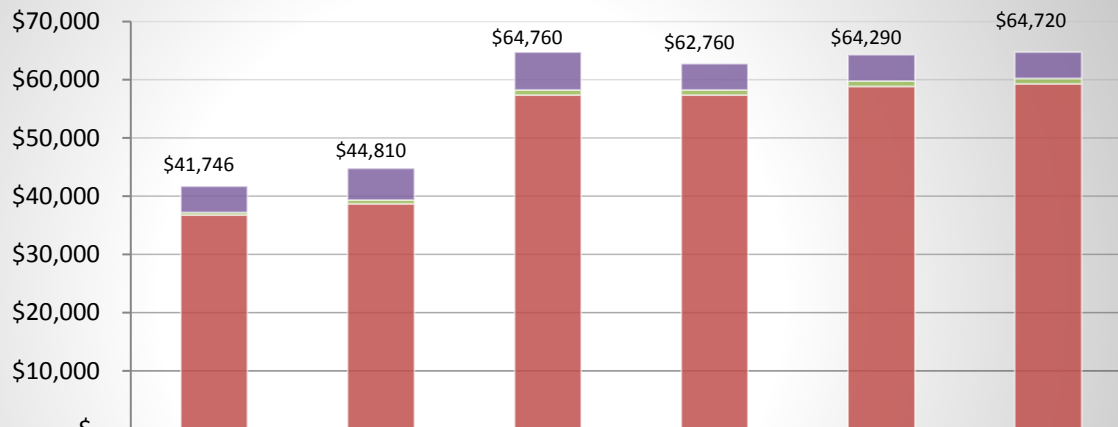
Marine Safety Grant from the State of Michigan was reduced slightly in 2016 and appears it will remain at \$34,600.



### Marine Law Enforcement FTE History

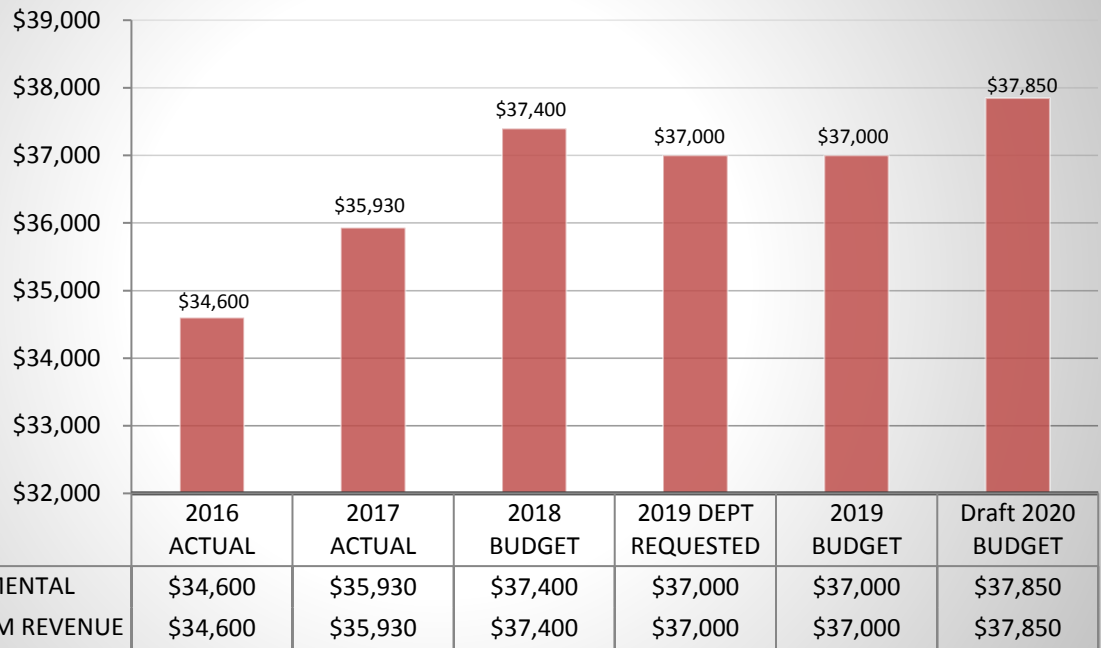


### Marine Law Enforcement Expenditures



	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2019 DEPT REQUESTED	2019 BUDGET	Draft 2020 BUDGET
OTHER	\$4,543	\$5,448	\$6,500	\$4,500	\$4,500	\$4,500
SUPPLIES & MATERIALS	\$409	\$640	\$900	\$900	\$900	\$900
PERSONNEL SERVICES	\$36,794	\$38,722	\$57,360	\$57,360	\$58,890	\$59,320
<b>TOTAL PROGRAM COSTS</b>	<b>\$41,746</b>	<b>\$44,810</b>	<b>\$64,760</b>	<b>\$62,760</b>	<b>\$64,290</b>	<b>\$64,720</b>

### Marine Law Enforcement Revenues



### Strategic Outcomes

<u>Indicator</u>	<u>2011 Actual</u>	<u>2013 Actual</u>	<u>2014 Actual</u>	<u>2015 Actual</u>	<u>2016 Target</u>	<u>2017 Target</u>
Percent of respondents who say their overall feeling of safety in Jackson County is excellent or good.	49%	ND	55%	51%	39%	55%
Percent of respondents who say they feel very or somewhat safe in their neighborhood during the day.	92%	ND	93%	81%	83%	94%



Other Key Indicators						
Indicator	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Target
Field Contacts	504	480	477	292	242	399
Citations	34	31	19	10	4	19
Boater and ORV Safety Students	380	320	195	71	131	219
Crashes Investigated	2	2	1	1	4	5
Seasonal Deputies	4	3	3	2	2	2
Hours	1,315	1,590	1,261	994	1054	1242
Field Contacts per Deputy	126	182	159	146	121	146
Citation per Deputy	9	10.3	6.3	5	2	7
Boater and ORV Safety Students per Deputy	95	106.6	65	35	65	109
Crashes Investigated per Deputy	.5	1	1	1	2	2
Fatal or Serious Injury Boating Crashes	0	0	0	1	0	0

# County Jail

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## Activities

The Corrections Division provides for the secure custody and total physical care of offenders lodged in the Jackson County Jail. The department activities can be broken into three major categories: custodial care, physical care and physical plant.

## Strategic Plan Impact

### ✓ Safe Community

The Jackson County Jail is the central housing facility for all arrestees within the county. The jail works to ensure the community in which it serves is protected from those people that are incarcerated. The jail also provides a safe environment during the stay for those community members that become incarcerated within the facility. The Jackson County Jail strives to maintain a good working relationship with local, state and federal agencies.

### Healthy Community

The jail medical staff closely monitors the inmates to see they are receiving prompt and appropriate medical care. The jail staff also closely monitors the inmate medical billing and confers with the medical staff to make certain inmates are receiving needed care. The jail staff also works hand-in-hand with local mental health agencies to ensure inmates receive mental health care should it be needed. The staff works with the Mental Health Court to identify inmates that qualify and may be eligible for their program.

## Accomplishments

- County Jail Revenue will meet the projected figures of 1.2 million in revenue.
- Revenues for the County Jail include boarding of inmates diverted felons, parole violators, phone & video visitation revenue (2018)
- 46 Suicidal Inmates Placed in Precautions
- 19 Acts of Aggression / Threats Towards Officers
- 4 Assaults on Staff
- 46 Fights Between Inmates
- 112 Misconducts issued
- New HVAC units installed at the Chanter Rd. Facility



- Improvements to the jail camera systems are progressing to include better video resolution and recording capabilities. All cameras at the Chanter Rd facility are high resolution IP.
- Our educational program provided service to 18 inmates for High School degree completion
- Inmate workers have painted both jails.
- Inmate workers have also performed ground upkeep at both facilities
- A new inmate program provided by SOAR Café & farms was implemented to assist female inmates in realizing self-worth and assist in making better choices for themselves and their family. This began June 2018.
- New contract signed after an RFP process with our food and commissary provider. Lower inmate meal prices were brokered to provide savings to the jail.
- Video Visitation will go live in July 2018 which improves safety and security along with additional revenue for the jail
- The Sheriff's Office partnered with the Health Department to vaccinate our inmate population against the spread of Hepatitis A through a grant.

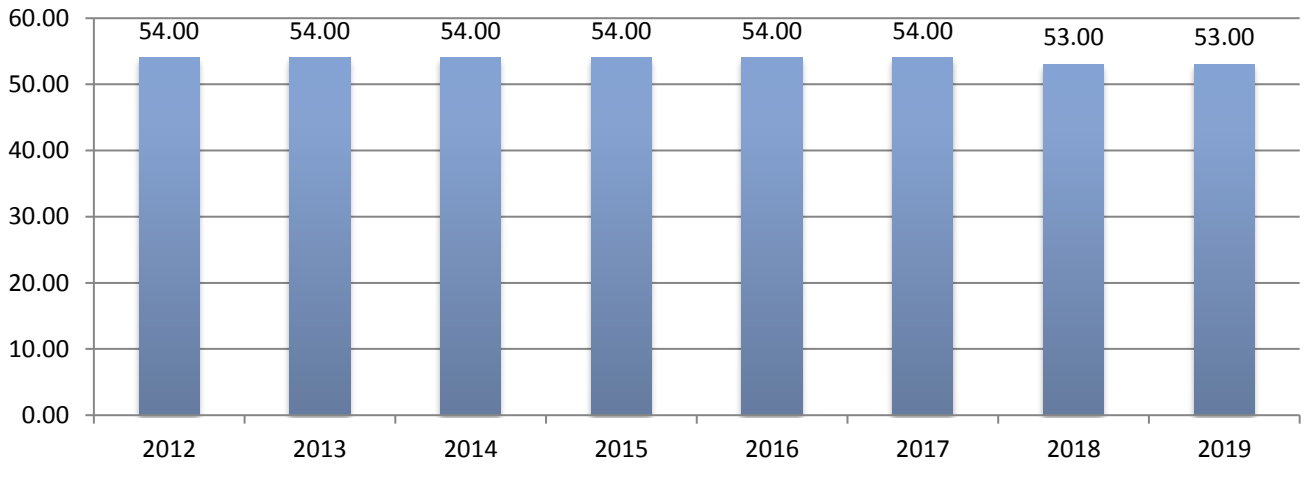
## **Budget Adjustments**

The County Jail Operations were a major component in the budget reduction In FY 2016 Sheriff Operations. Overall total Sheriff Budget was reduced by \$497,842 (reduced line item expenses by \$122,738, increased revenue by \$247,104, reduced three FTE Deputy Sheriff Positions \$128,000). Increased revenue from housing various types of state inmates to reduction in line item spending in the county jail budget helped us to meet that threshold.

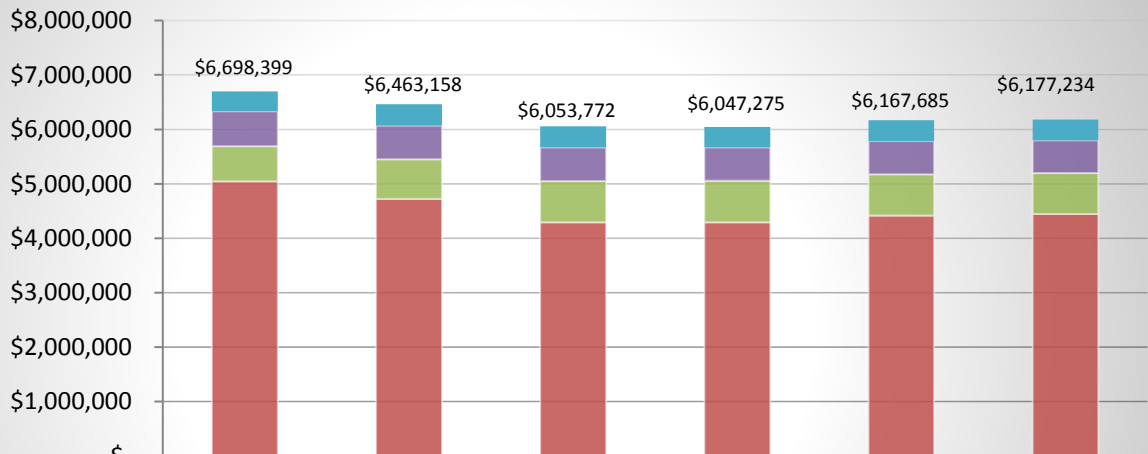
Federal Communications Commission ruling and regulation of inmate calling services will continue to negatively impact county jail revenue in coming years. Once the rulings are formalized options will be presented to the County Commission



### County Jail FTE History



### County Jail Expenditures

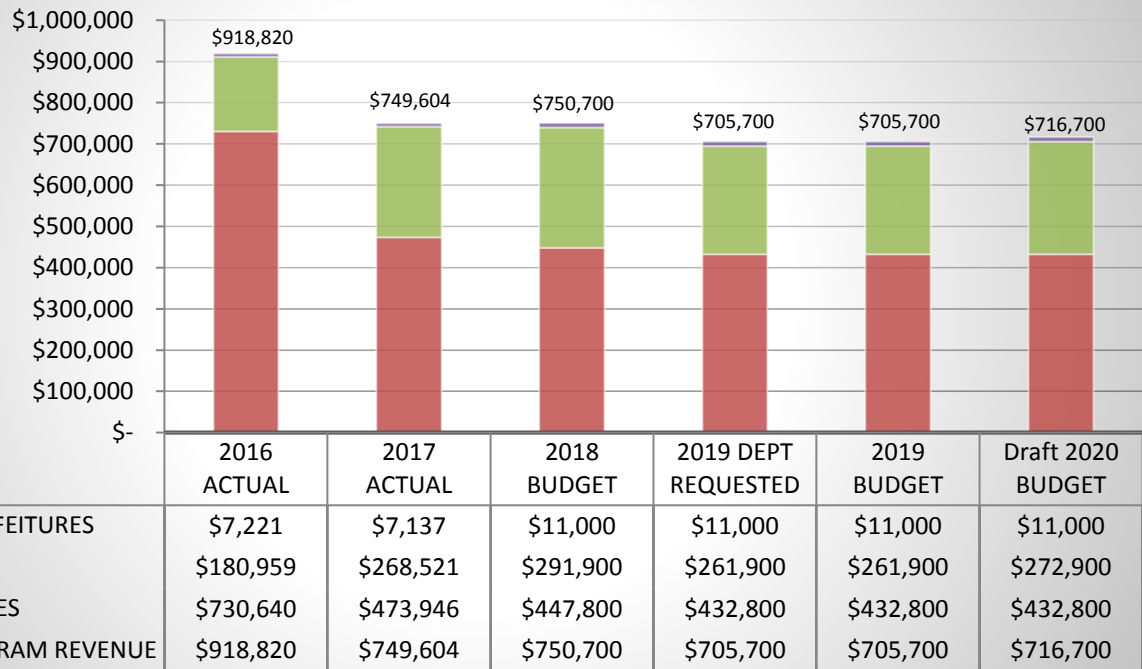


	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2019 DEPT REQUESTED	2019 BUDGET	Draft 2020 BUDGET
OTHER	\$367,098	\$393,225	\$384,350	\$378,750	\$378,750	\$378,750
CONTRACT SERVICES	\$641,582	\$618,637	\$617,308	\$612,525	\$612,525	\$599,133
SUPPLIES & MATERIALS	\$644,964	\$729,436	\$757,154	\$761,040	\$761,040	\$751,491
PERSONNEL SERVICES	\$5,044,755	\$4,721,860	\$4,294,960	\$4,294,960	\$4,415,370	\$4,447,860
<b>TOTAL PROGRAM COSTS</b>	<b>\$6,698,399</b>	<b>\$6,463,158</b>	<b>\$6,053,772</b>	<b>\$6,047,275</b>	<b>\$6,167,685</b>	<b>\$6,177,234</b>





### County Jail Revenues



### Strategic Outcomes

Indicator	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Target
Percent of respondents who say their overall feeling of safety in Jackson County is excellent or good.	49%	ND	55%	51%	39%	55%
Percent of respondents who say they feel very or somewhat safe in their neighborhood during the day.	92%	ND	93%	81%	83%	94%



Other Key Indicators						
Indicator	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual
Bookings	8,182	8,171	7,297	7,047	7394	7238
Releases	7,684	7,745	6,854	6,560	6801	6719
Nurse Calls / Dr.	14,906	13,865	15,965	14,584	1771	2130
Meals Served	462,420	465,946	436,034	423,501	443,388	442,395
Deputies	45	45	45	45	45	45
Sergeants	6	6	6	6	6	6
Average daily bookings	22.4	22.39	20	19.31	20.25	19.83



# Emergency Management

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## Activities

Emergency management is concerned with protecting the people and properties of Jackson County. The division continues to work with everyone in the public safety community to mitigate potential disasters and the effects of those disasters that strike.

## Strategic Plan Impact

### ✓ Safe Community


It is the mission of the Jackson County Office of the Sheriff to work in partnership with the citizens of Jackson County toward providing a safe environment while enhancing quality of life consistent with the values and diversity of the community. We are committed to the enforcement of laws, the protection of life and property, while also respecting individual rights, human dignity, and community values. We will be recognized for our strong service orientation, progressive development of our departmental and human resources, and the application of emerging technologies.

The Emergency Management Division of the Jackson County Office of the Sheriff strives to increase public awareness of potential hazards and mitigation of such hazards. Working with the Department of Homeland Security and the Michigan State Police Emergency Management Division it is the goal of Emergency Management to make Jackson a safer community utilizing an all-hazards approach in dealing with potential disasters.

## Accomplishments

- Jackson County received \$148,279 from the Homeland Security Grant Program (FY2016 & FY2017)
- Local projects completed with HSGP funds:
  - Code RED Mass Notification System 2 year renewal - \$60,000
  - Jackson County Urban Search and Rescue Team Shoring Equipment - \$7,020
  - Jackson County Special Response Team Ballistic Shield - \$1,750
  - Jackson County Emergency Operations Center Upgrades (Monitors, Printer, Phones, Projector, Display, Phone Switch) - \$14,277

## Sheriff's Office



- Jackson County Law Enforcement Agencies Gas Mask Project - \$22,022
  - Jackson County Law Enforcement Agencies Complex Coordinated Attack Vests - \$13,736
  - Henry Ford Allegiance Health Trauma Trainer - \$1,500
  - Blackman-Leoni Twp. mobile fingerprint scanner - \$3,700
  - Fire Department Rescue Task Force Equipment - \$11,000
- Jackson County OEM participated in several Regional and Local exercises in 2017-18.
  - Jackson County participated in a Statewide Tornado Drill in April. Many local businesses, schools and County departments took part in this drill.
  - Local Emergency Operations Center Officials participated in the Statewide Exercise and EOC activation.
  - Jackson County OEM held a tabletop exercise for local long term care and assisted living facilities. This exercise also included local first responders.
  - Emergency response plans for local LTC facilities were reviewed and hazard vulnerability assessments were completed on these locations. OEM worked closely with these facilities to ensure their plans were adequate under State requirements.
  - Jackson County OEM hosted a tabletop exercise for Jackson College Administration which focused on a long term power outage.
  - Jackson County OEM updated local support plans for communities with a population of 10,000 or more as required by Mi.PA.390.
  - Michigan Critical Incident Management System user training was held at the Jackson County Health Department in June.
  - Jackson County OEM participated in several local school emergency exercises and drills. Active Shooter training for school staff and administration was held at Vandercook, Northwest, East Jackson, Michigan Center and Grass Lake.
  - Jackson County OEM met with several local businesses to discuss response plans, hazard assessments and active shooter training.
  - Jackson County OEM has been actively involved in the Michigan Volunteers Active in Disasters (MIVOAD) and the Volunteer Reception Center (VRC).



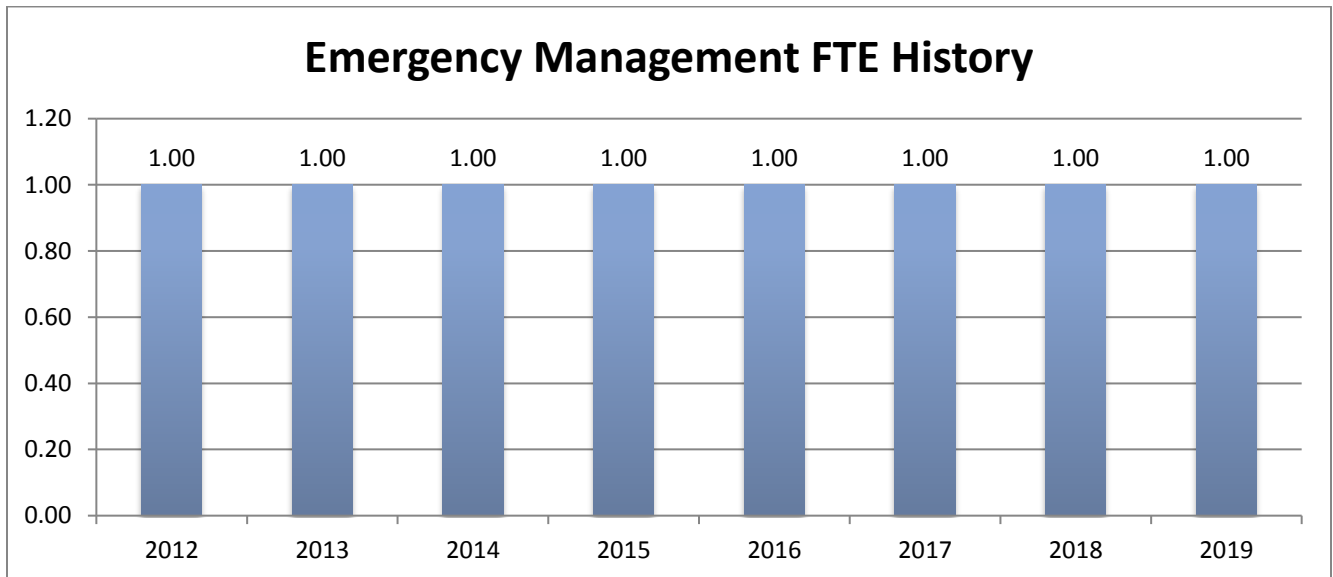
- Jackson County OEM hosted local National Incident Management System (NIMS) ICS-300 and ICS-400 training at Baker College of Jackson.
- Jackson County received \$2,000.00 from the FY 2016-17 and FY 2017-18 Hazardous Material Emergency Preparedness Planning Grant (HMEP)
- On-site hazard vulnerability assessments and emergency response plans were reviewed at local area schools.
- Jackson County OEM and State Officials from DTMB worked cooperatively to review and update plans at the State of Michigan Building in Jackson. Knox Boxes for Law Enforcement were installed for access during a lockdown event.
- Jackson County OEM and Fair Officials created a new Jackson County Fairgrounds Emergency Response Plan. A tabletop exercise was held with Fair staff and local first responders.
- Jackson County OEM met with local Churches and places of worship to discuss and review emergency response plans.
- Local Planning Team, Advisory Council and Local Emergency Planning Committee meetings were held throughout 2017-18.
- Sgt. Jason Breining was elected as Vice President of the Michigan Region 1 Homeland Security Executive Planning Board. Monthly meetings were attended.
- Jackson County OEM hosted the following Federally sponsored training courses in Jackson:
  - AWR-148 – Crisis Management for School Based Incidents
  - AWR-232 – Mass Fatalities Planning & Response for Rural Communities
  - MGT-416 – Introduction to Continuity of Government Planning for Rural Jurisdictions
  - MGT-340 – Crisis Leadership and Decision Making
  - MGT-417 – Crisis Management for School Based Incidents for Key Decision Makers
  - PER-211 – Medical Management of Chemical, Biological, Radiological, Nuclear Events
  - AWR-136 – Essential of Community Cyber Security
  - MGT-384 – Community Preparedness for Cyber Incidents

- MGT-324 – Campus Emergencies Prevention, Response and Recovery

## Budget Adjustments

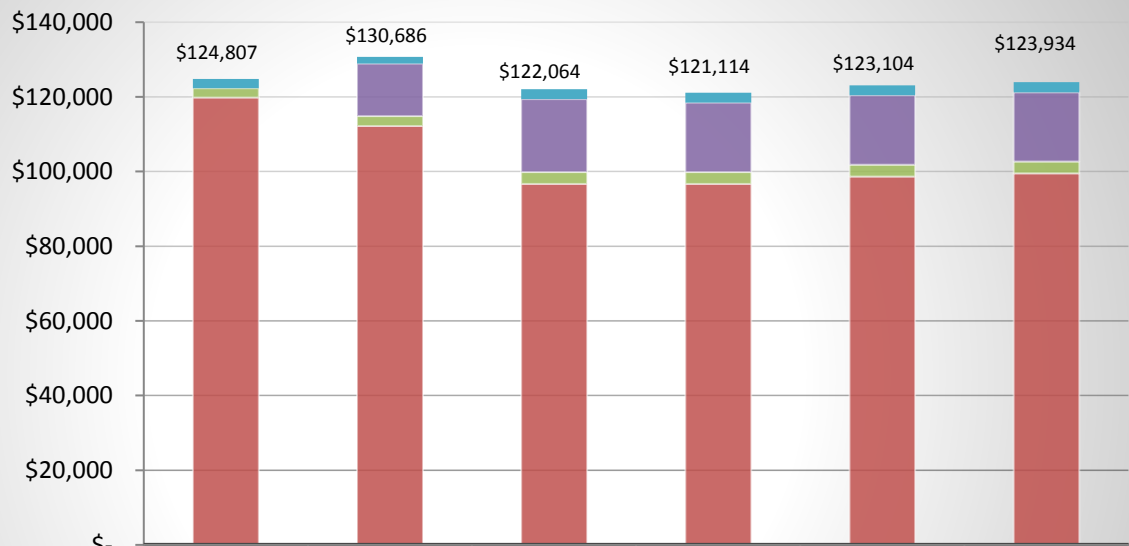
There are no significant adjustments to this program.

In late 2011 a Lieutenant FTE that was in charge of Emergency Management was eliminated and a city employee managed the program, contractual service costs were paid to the City. For 2014 a Sergeant was transferred from Road Patrol's budget reducing the impact of County Sheriff Budget and placed in charge of the program. The entirety of the Emergency Management grant is now applied to this FTE and significant expense costs were eliminated in the form of contractual services.



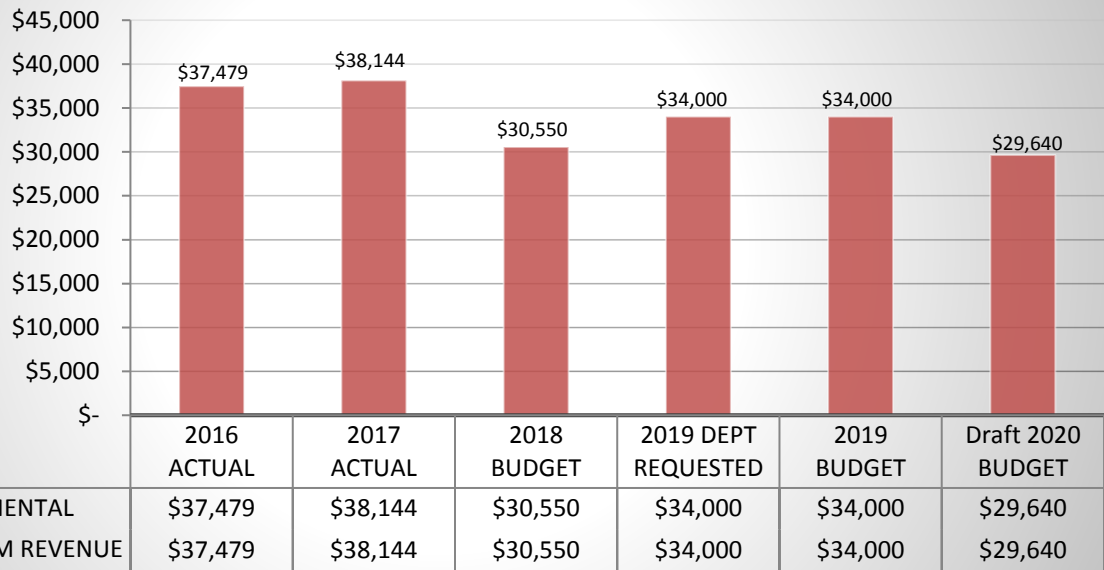


### Emergency Management Expenditures



	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2019 DEPT REQUESTED	2019 BUDGET	Draft 2020 BUDGET
OTHER	\$2,510	\$1,758	\$2,700	\$2,700	\$2,700	\$2,700
CONTRACT SERVICES	\$-	\$14,041	\$19,500	\$18,550	\$18,550	\$18,550
SUPPLIES & MATERIALS	\$2,434	\$2,654	\$3,174	\$3,174	\$3,174	\$3,174
PERSONNEL SERVICES	\$119,863	\$112,233	\$96,690	\$96,690	\$98,680	\$99,510
<b>TOTAL PROGRAM COSTS</b>	<b>\$124,807</b>	<b>\$130,686</b>	<b>\$122,064</b>	<b>\$121,114</b>	<b>\$123,104</b>	<b>\$123,934</b>

### Emergency Management Revenues



### Strategic Outcomes

Indicator	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Target	2017 Target
Maintain Jackson County Emergency Response Plan	7	8	12	15	12	12
Create and Update Hazardous Material Response Plans	7	8	45	40	40	40
Emergency Management Exercises	8	7	5	16	5	7
Attend/Conduct Emergency Management Meetings related to Preparedness /Response /Recovery/Mitigation	39	35	35	134	220	247





Other Key Indicators						
<u>Indicator</u>	<u>2012 Actual</u>	<u>2013 Actual</u>	<u>2014 Actual</u>	<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Actual</u>
Equipment Purchased with Homeland Security Funds	1	12	6	7	10	10
Grand Funded Training and Exercises	3	5	3	5	12	15
Fulfilling Requirements for State Funding	1	1	1	1	1	1
Personnel	1	1	1	1	1	1
Homeland Security Grant Money	53,758	230,251	54,808	(FY14) <b>76,269</b>	74,139.52	74,139.52
Emergency Management Performance Grant (EMPG)	32,626	\$32,280	37,323	35,073		
Homeland Security Funds Secured and Spent by Personnel	8,811	23051	TBD	TBD	74,139.52	74,139.52
Emergency Management Performance Grant Funding Expended on Personnel.	32,626	\$32,280	37,323	35,073		

# Truancy Grant

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## Activities

The Jackson County Sheriff's Department School Truancy/Liaison Program assigns deputies at eight (8) suburban school districts. These deputies are responsible for providing education and support services in the area of law enforcement, identifying students prone to acts of vandalism, violence and truancy. Deputies develop intervention strategies to address these problems.

## Strategic Plan Impact

### ✓ **Safe Community**

Through initiatives such as the school liaison program the Office of the Sheriff continues to build rapport with students and staff in Jackson schools. This program also enables deputies to quickly respond to criminal and civil matters that occur within the schools while providing a visible law enforcement presence to curb any potential school violence.

### ✓ **Economic Development**

Through the efforts of the Sheriff to create a safe community in which to live, work and play we indirectly impact the ability of business to thrive. A safe community enjoys the benefits of increased economic development. Safe communities also draw residents from other locations who seek safe, quiet places to raise a family and safe schools to send their children.

### ✓ **Education**

As stated above, the feeling of safety lends itself to the enjoyment of all of Jackson County's parks, lakes and recreational opportunities. Residents who feel free from the fear of crime will undoubtedly spend more of their available leisure time enjoying the recreation and culture offered in Jackson County. This is also true in Jackson area schools that provide opportunities for both recreation and sporting events. For most rural communities the area high school is the epicenter for community activity.

The feeling of safety in our schools lends itself to the enjoyment of all of Jackson County's school functions. Residents who feel free from the fear of crime will undoubtedly spend more of their available leisure time enjoying the recreation and sporting events offered in local schools. Many of the area schools that participate in the School Liaison Program have a particular extracurricular team or group that has substantial community support. The freedom to attend these events without fear of violence or exposure to other criminal risk is no doubt enhanced by this program.

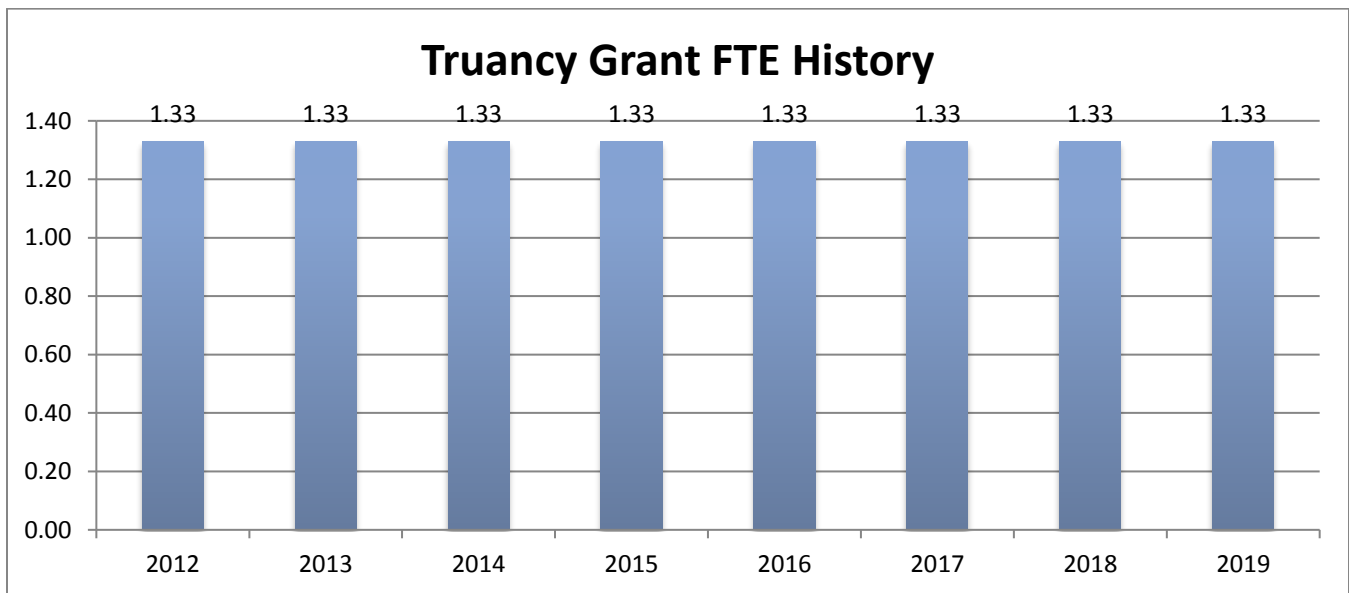


## Accomplishments

- Western Schools has requested a deputy full time for the 2018-2019 school year.
- Grass Lake Schools has requested an addition 2 days (total of 3) for the 2018-2019 school year.
- East Jackson Schools has requested an addition 2.5 days (full time) for the 2018-2019 school year.
- Liaison Deputies have been instrumental in reducing assaults, drug possession and use within the schools they are assigned.
- Deputies assist the schools and courts with truant students.
- School Liaison Deputies are shared with Marine Law Enforcement Program to more effectively use resources and reduce costs. In 2019 the added School Liaison Deputies cost will be shared with the Secondary Road Patrol grant to offset the added budgetary expenses.
- School Liaison Deputies continue to attend training aimed at combating active shooter situations and aiding schools in developing or updating school response plans.

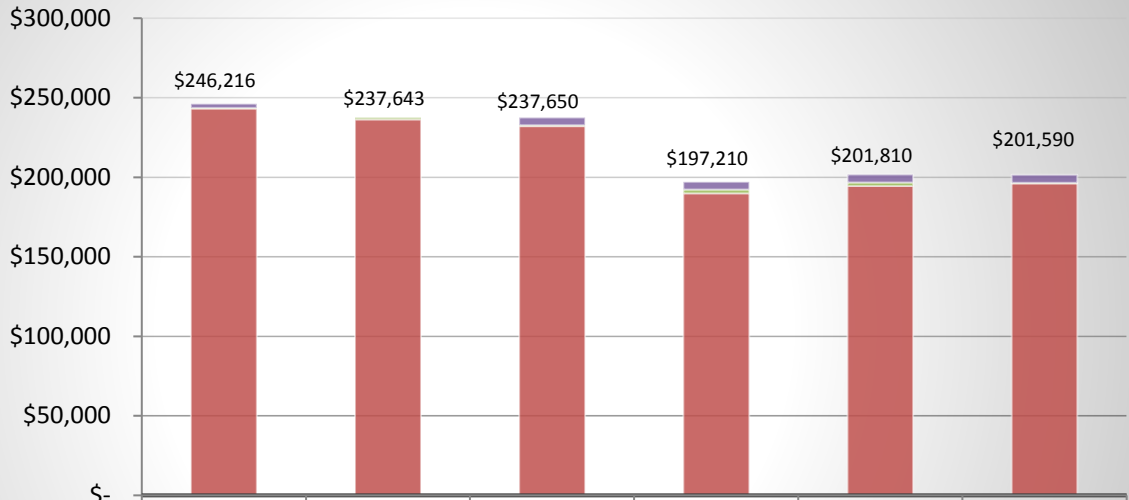
## Budget Adjustments

Additional School Districts have requested School Liaison Deputies. The revenue continues to rise slightly for FY 2015/2016. School Superintendents have spoke to the high value of these operations in resolving issues with in their districts.



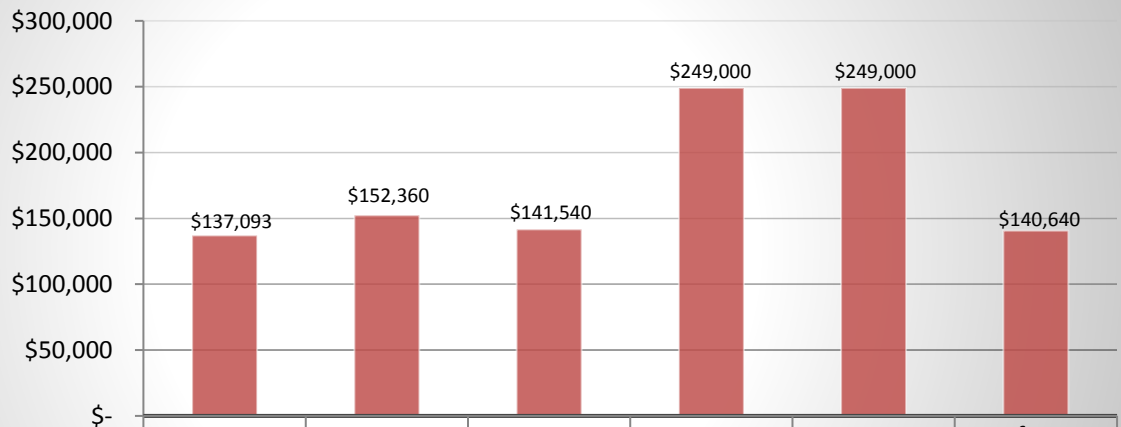


### Truancy Grant Expenditures



	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2019 DEPT REQUESTED	2019 BUDGET	Draft 2020 BUDGET
OTHER	\$2,700	\$-	\$5,000	\$5,000	\$5,000	\$5,000
SUPPLIES & MATERIALS	\$277	\$1,200	\$550	\$2,350	\$2,350	\$550
PERSONNEL SERVICES	\$243,239	\$236,443	\$232,100	\$189,860	\$194,460	\$196,040
<b>TOTAL PROGRAM COSTS</b>	<b>\$246,216</b>	<b>\$237,643</b>	<b>\$237,650</b>	<b>\$197,210</b>	<b>\$201,810</b>	<b>\$201,590</b>

### Truancy Grant Revenues



	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2019 DEPT REQUESTED	2019 BUDGET	Draft 2020 BUDGET
CHARGES/FEES	\$137,093	\$152,360	\$141,540	\$249,000	\$249,000	\$140,640
<b>TOTAL PROGRAM REVENUE</b>	<b>\$137,093</b>	<b>\$152,360</b>	<b>\$141,540</b>	<b>\$249,000</b>	<b>\$249,000</b>	<b>\$140,640</b>



Other Key Indicators						
<u>Indicator</u>	2013 <u>Actual</u>	2014 <u>Actual</u>	2015 <u>Target</u>	2016 <u>Target</u>	2017 <u>Target</u>	2018 <u>Target</u>
Student Contacts	5,150	5,000	9,700	9500	9500	11000
Complaints Handled (both formal and informal)	134	100	320	325	300	450
Deputies Assigned to School Liaison Program	3	3	3	3	3.4	5
Student Contacts per Deputy	2,575	2,500	3,233	3166	2794	2200
Number of Reportable School Violence Incidents	12	12	8	10	11	15
**Began tracking in 2010. Performance measures to follow.						

# Sheriff's Office



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