

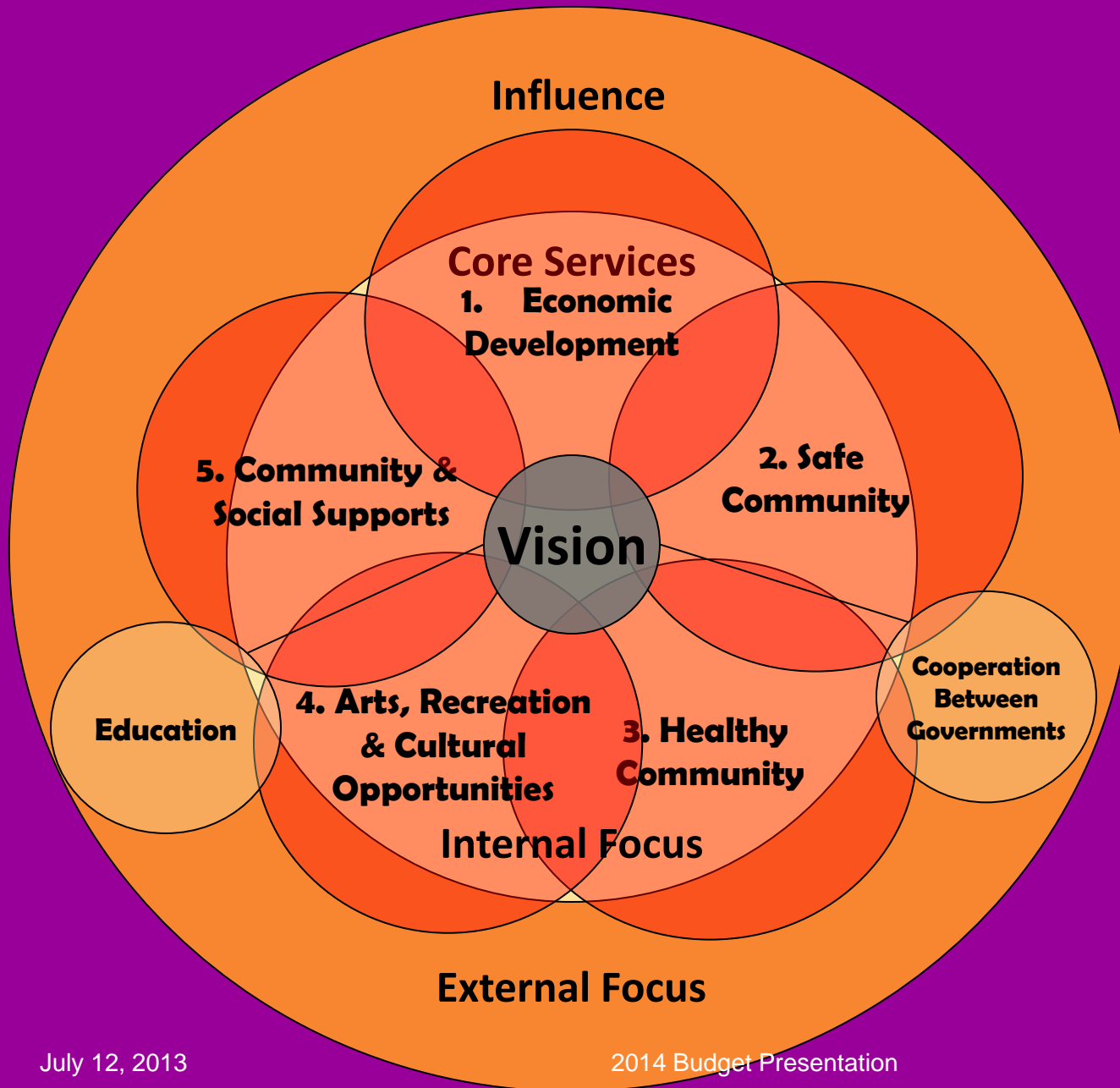


# 2014 Budget Presentation

Jackson County, Michigan

July 12, 2013

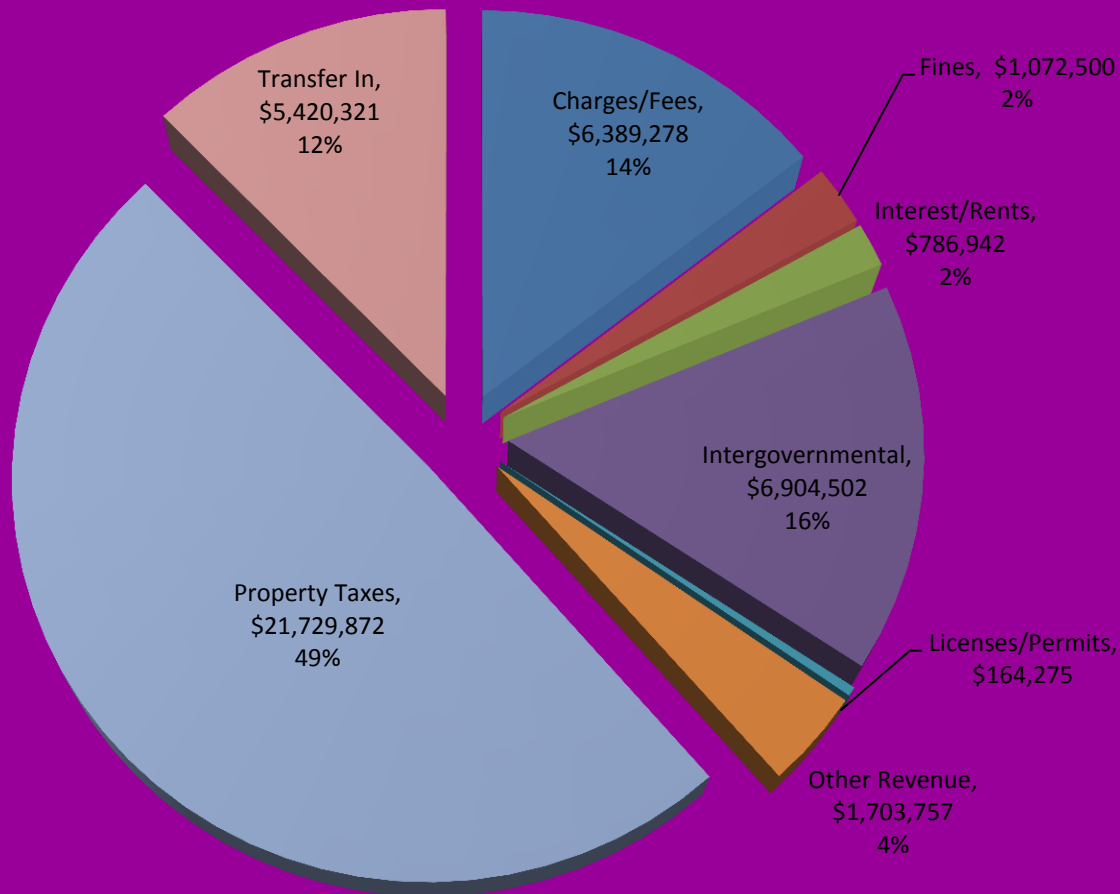
# Jackson Board of Commissioners Strategic Priorities



Organizational Goals

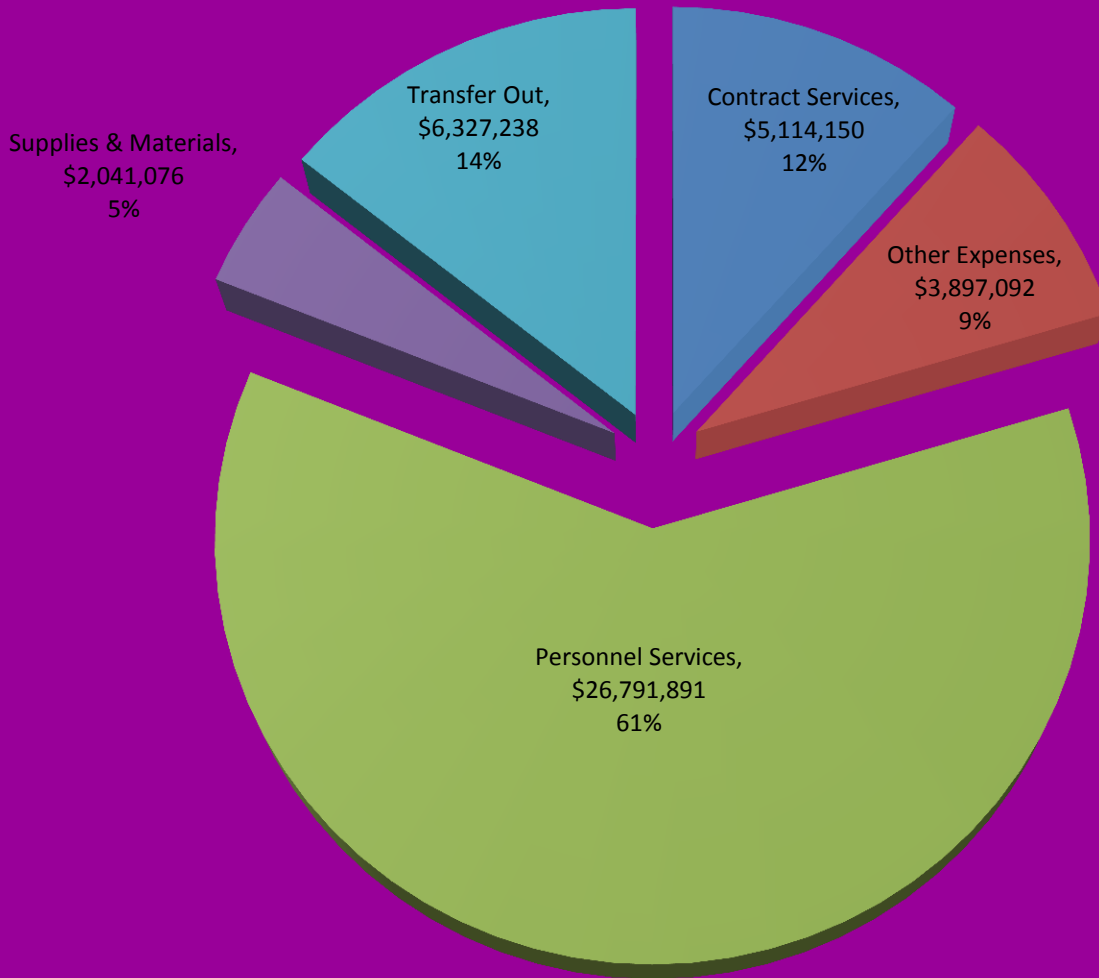
Improved Work Environment

# 2014 Revenues



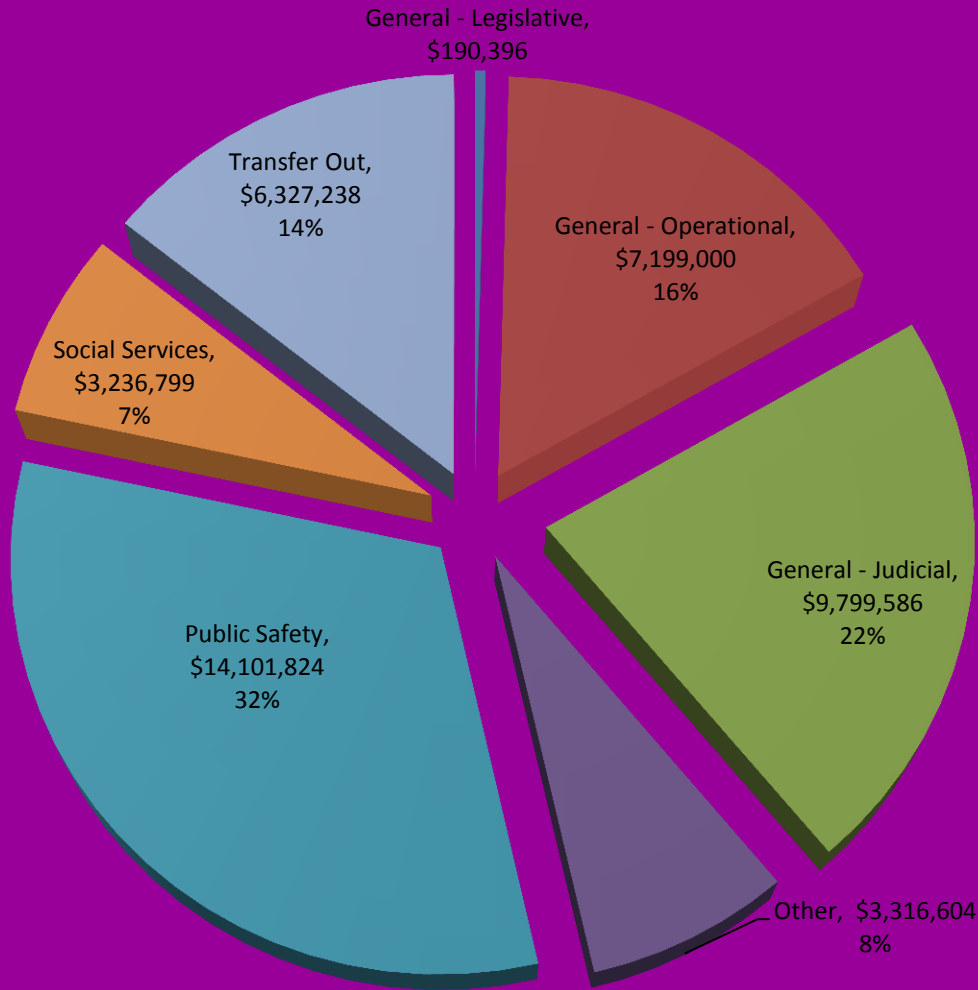
Total General Fund  
**\$44,171,447**

# 2014 Expenditures by Type



Total General Fund  
**\$44,171,447**

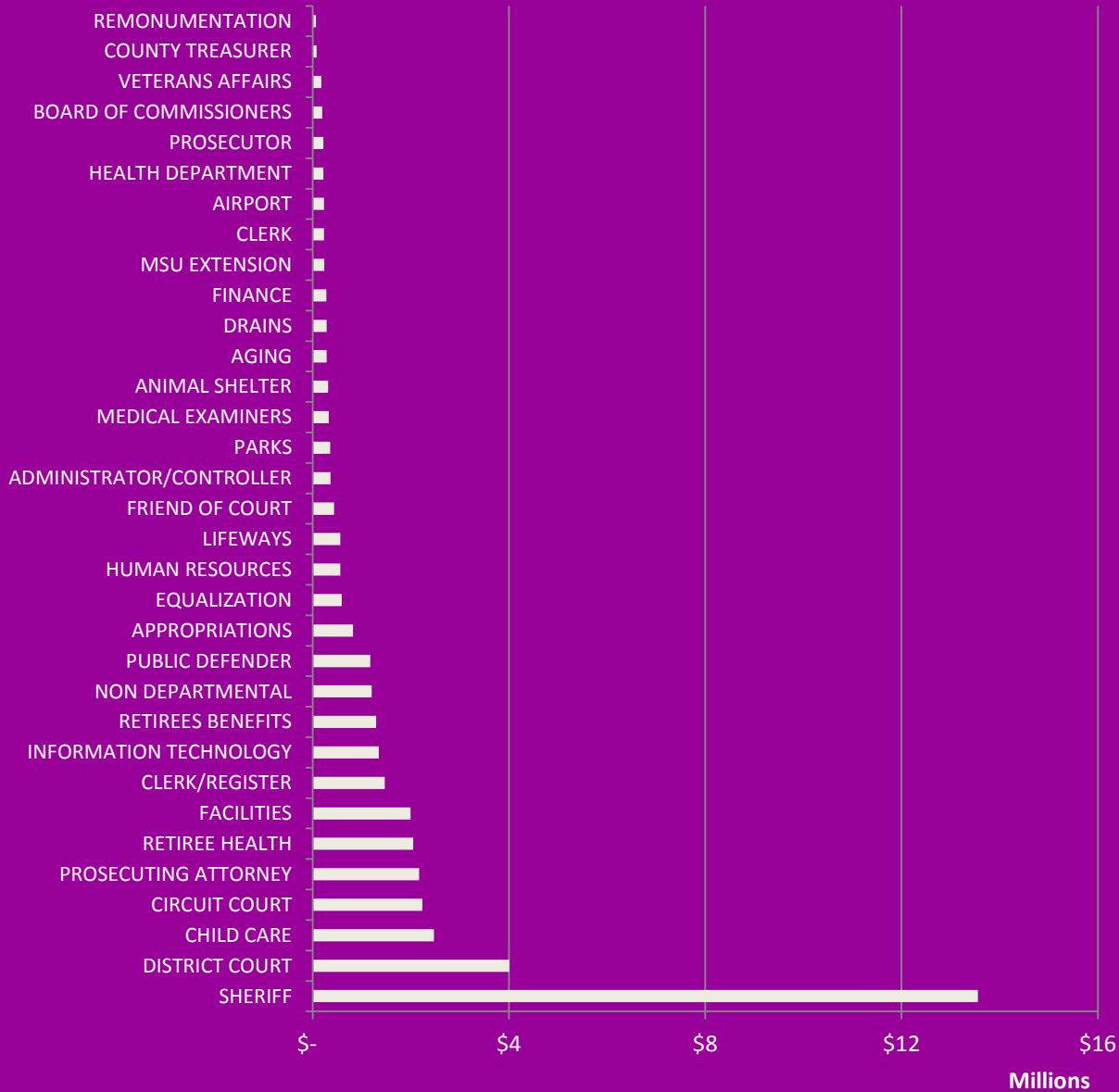
# 2014 Expenditures by Group



Total General Fund  
**\$44,171,447**

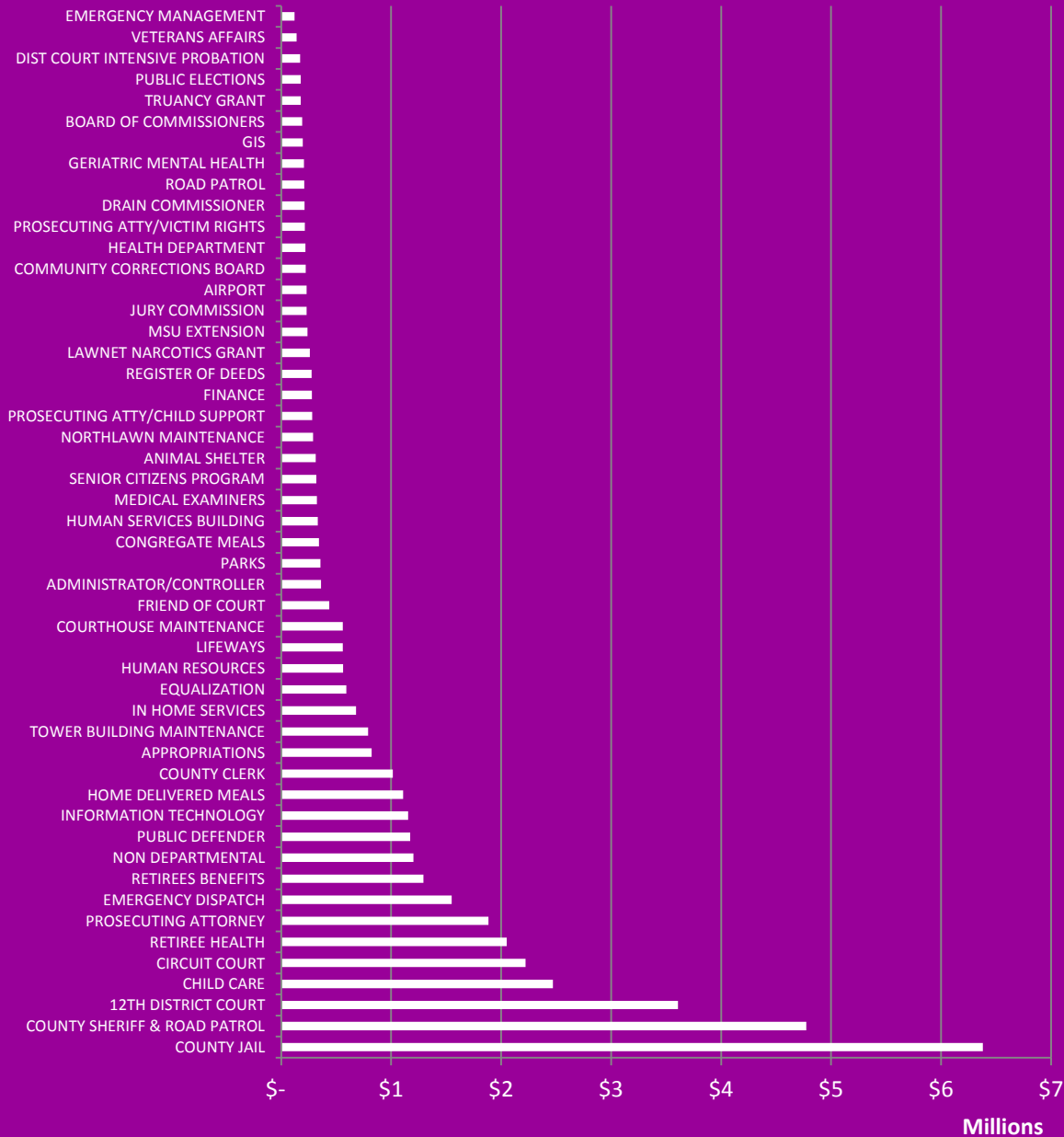


# General Fund Expenses by Department





# General Fund Expenses by Program



# This Budget Includes



## Various Revenue Enhancements:

• District Court fees	\$300,000
• Prosecutor	\$120,000
• Additional CRP Funding for FOC	\$ 60,000
• Clerk Vital Records	\$ 20,000
• Sheriff Revenue	<u>\$190,000</u>
	\$690,000

# This Budget Includes



## Various Expenditure Savings:

Department on Aging	\$	34,535
Equalization	\$	3,000
Treasurer	\$	3,150
Airport	\$	4,750
Parks	\$	35,819
Youth Center	\$	28,000
Health Department	\$	38,870

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# This Budget Includes



## Various Expenditure Savings (continued):

Sheriff	\$	110,839
Curcuit Court (Furlough Days)	\$	110,000
Program Eliminations	\$	356,479
Retiree Health Care Changes	\$	373,846
		<hr/>
	\$	1,099,288



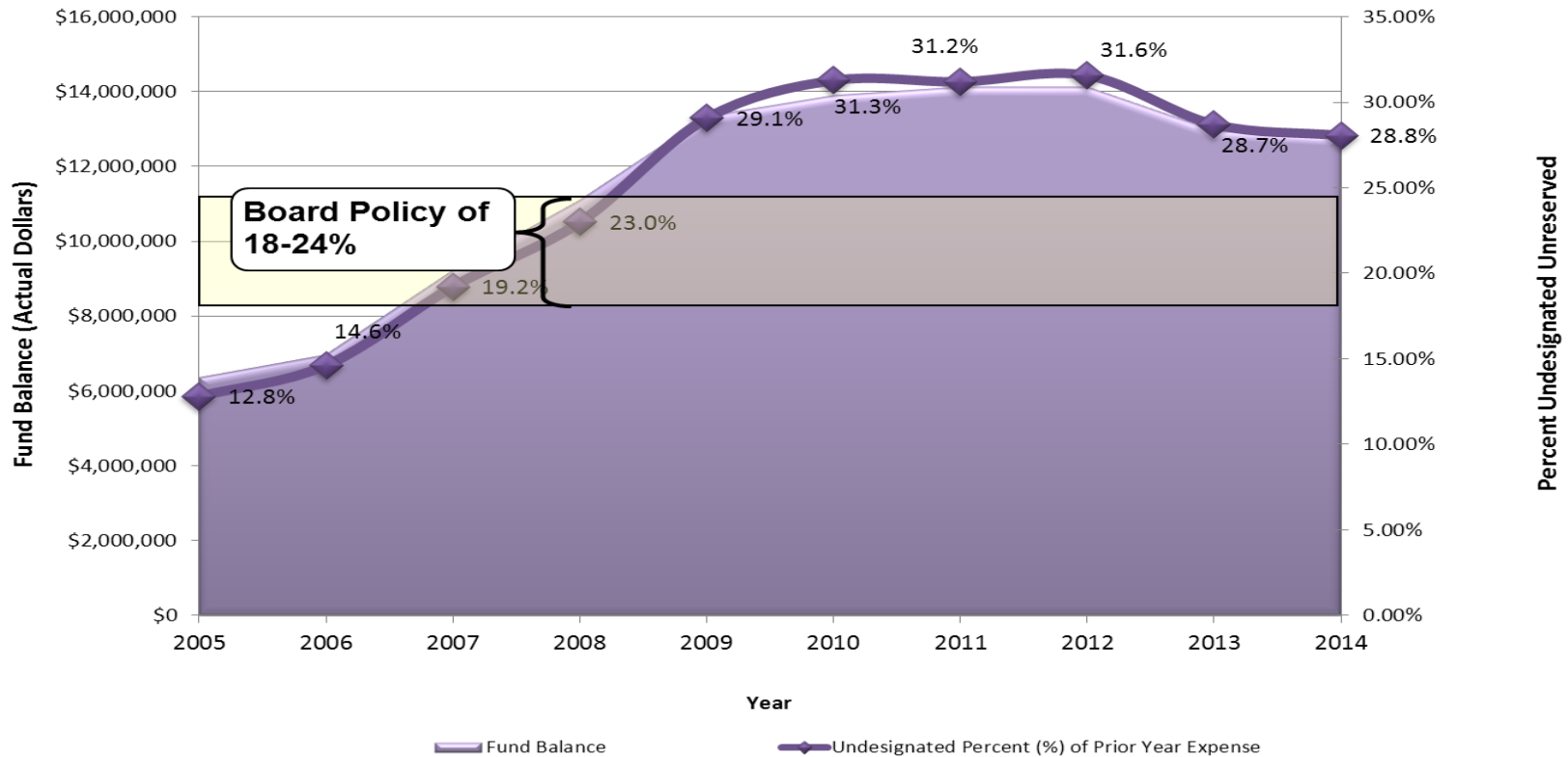
# Where this Budget Leaves Us

☀ Estimated Fund Balance (28.8%)	\$12,468,500
Board Policy at 24%	\$10,345,180
☀ Excess GF Reserves	\$2,123,320
☀ Draws down a number of non-general fund reserves by	\$2,000,000
☀ Structural Deficit for 2015	\$2,000,000
☀ General Fund Total Budget	\$44,171,447

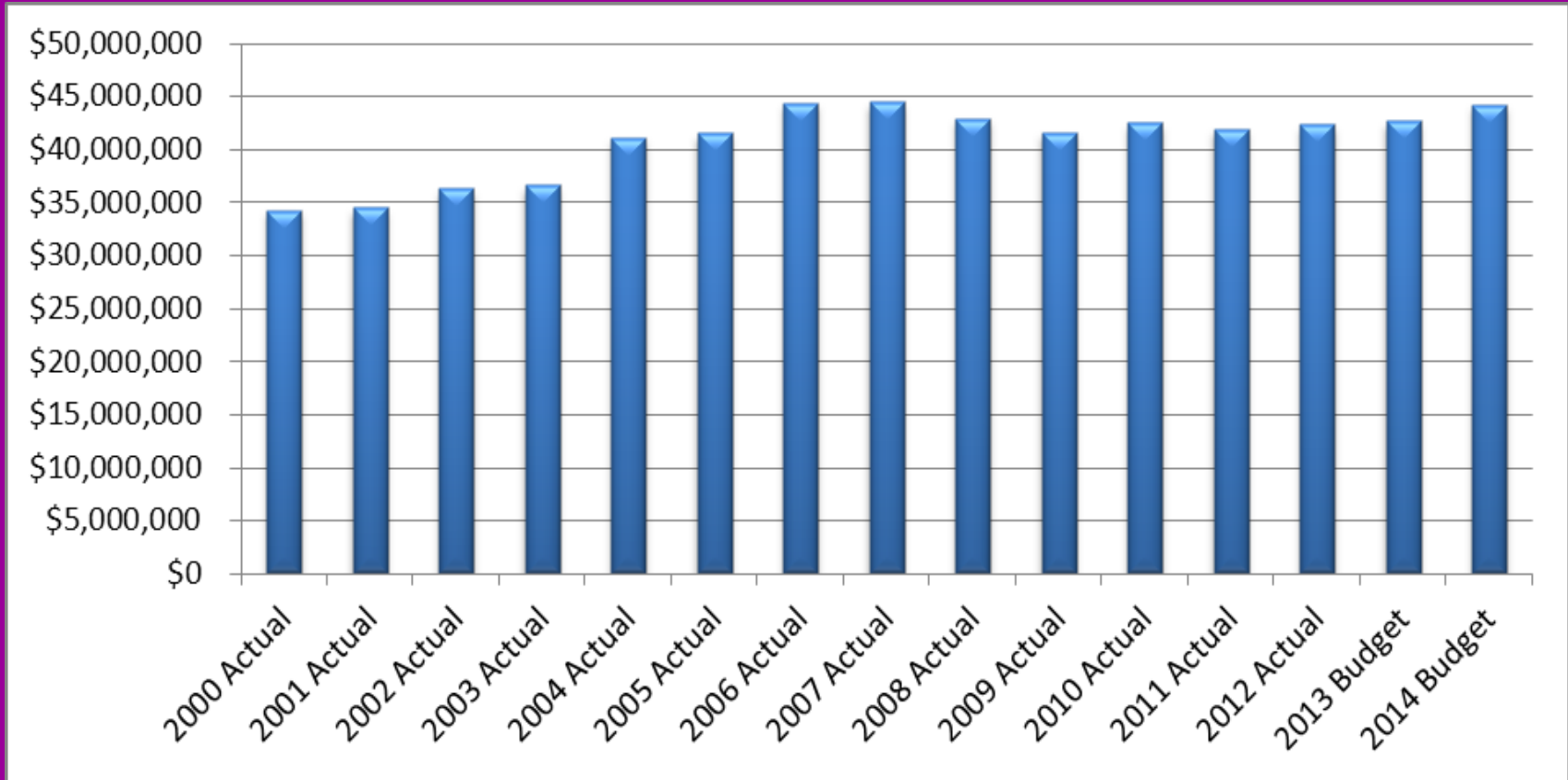
# Where this Budget Leaves Us



## Fund Balance History



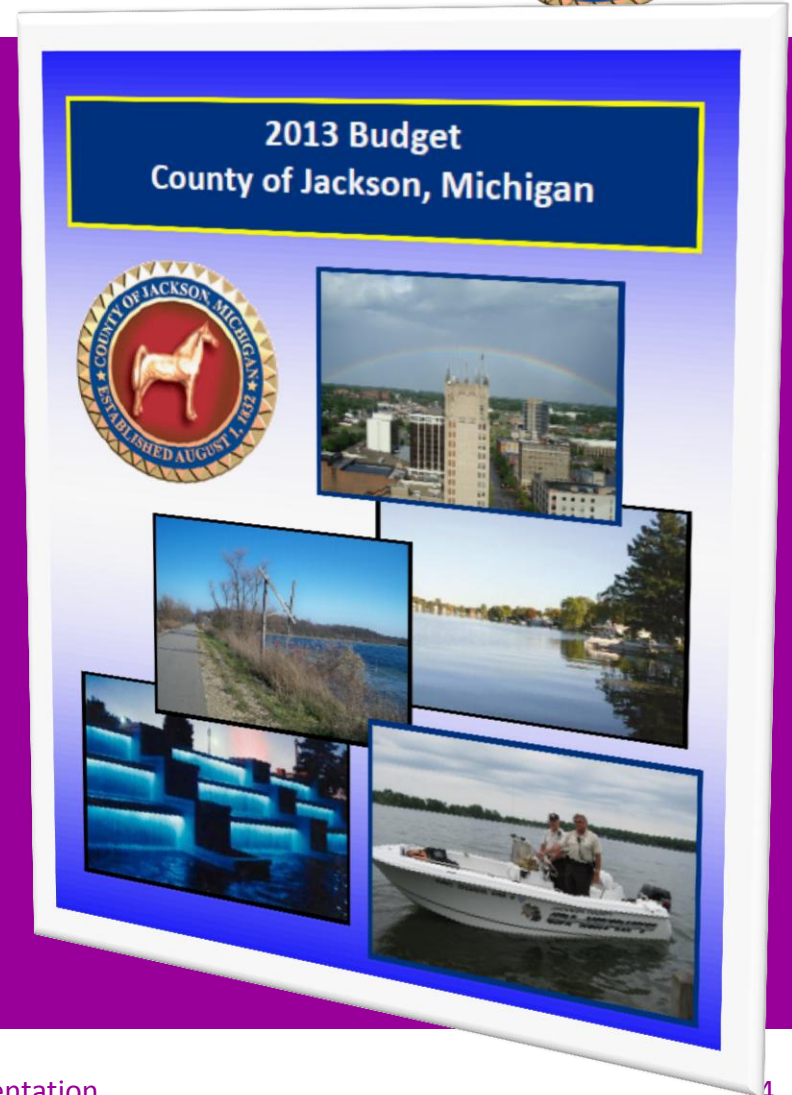
# GF Budget History



# New to the Budget

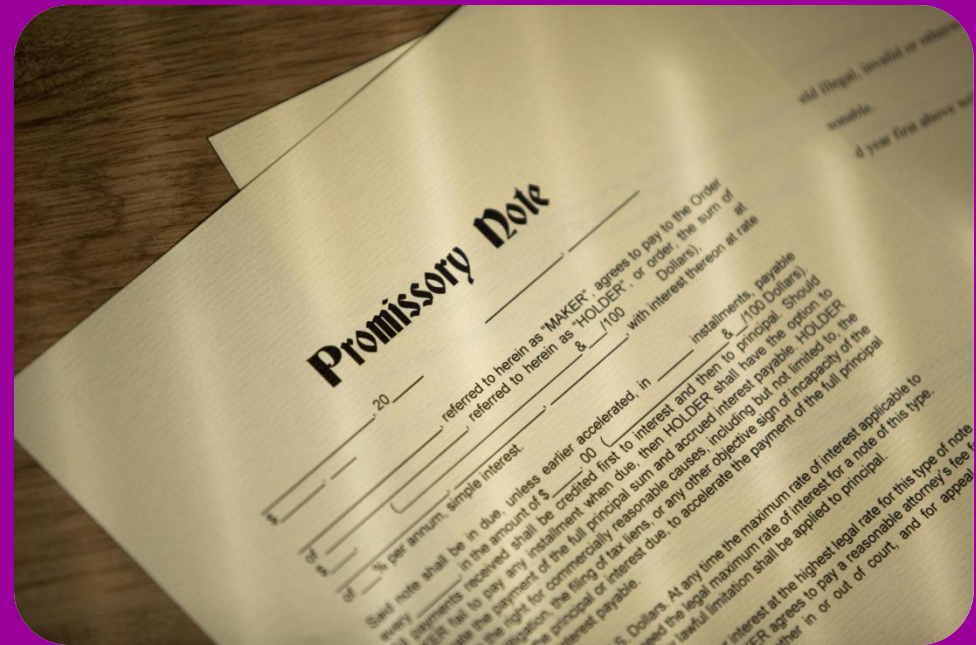


Second year receiving the Distinguished Budget Presentation Award





- Promises of the past are catching up with the county
  - Extreme hits to expenses
- Revenue's are stable
- Very few FTE changes





# PUBLIC SAFETY

SHERIFF  
ROAD PATROL  
LAWNET  
MARINE LAW ENFORCEMENT  
EMERGENCY DISPATCH  
COUNTY JAIL  
CHANTER ROAD JAIL  
COMMUNITY CORRECTIONS  
EMERGENCY MANAGEMENT  
TRUANCY GRANT  
ANIMAL SHELTER  
ANIMAL CONTROL



# Public Safety



Program	2012 Actual	2013 Budget	2014 Budget
ANIMAL CONTROL	\$ 158,819	\$ 240,696	\$ -
ANIMAL SHELTER	\$ 300,514	\$ 304,911	\$ 324,653
COMMUNITY CORRECTIONS BOARD	\$ 214,692	\$ 224,063	\$ 224,063
COUNTY JAIL	\$ 6,169,736	\$ 6,104,169	\$ 6,379,740
COUNTY SHERIFF	\$ 4,507,547	\$ 4,618,409	\$ 4,773,269
EMERGENCY DISPATCH	\$ 1,344,511	\$ 1,500,742	\$ 1,549,634
EMERGENCY MANAGEMENT	\$ 100,575	\$ 107,310	\$ 121,891
LAWNET NARCOTICS GRANT	\$ 220,465	\$ 239,660	\$ 259,335
MARINE LAW ENFORCEMENT	\$ 72,315	\$ 78,297	\$ 80,929
ROAD PATROL	\$ 191,447	\$ 198,206	\$ 210,108
TRUANCY GRANT	\$ 125,339	\$ 122,594	\$ 178,202
<b>Grand Total</b>	<b>\$ 13,405,960</b>	<b>\$ 13,739,057</b>	<b>\$ 14,101,824</b>



# GENERAL GOVERNMENT

PUBLIC ELECTIONS  
ADMINISTRATOR/ CONTROLLER  
CLERK  
GIS  
FINANCE  
EQUALIZATION  
HUMAN RESOURCES  
REGISTER OF DEEDS  
REMONUMENTATION  
TREASURER  
MSU EXTENSION  
INFORMATION TECHNOLOGY,  
MAINTENANCE AND FACILITIES  
DRAIN COMMISSIONER



# General Government



Program	2012 Actual	2013 Budget	2014 Budget
ADMINISTRATOR/CONTROLLER	\$ 362,228	\$ 333,099	\$ 361,547
BLACKSTONE COMPLEX	\$ 9,946	\$ 11,111	\$ 11,111
COUNTY CLERK	\$ 916,677	\$ 951,447	\$ 1,016,059
COUNTY TREASURER	\$ 137,460	\$ 60,451	\$ 79,529
COURTHOUSE MAINTENANCE	\$ 544,324	\$ 601,861	\$ 559,799
DRAIN COMMISSIONER	\$ 176,054	\$ 195,982	\$ 212,003
EQUALIZATION	\$ 508,761	\$ 545,313	\$ 590,853
FINANCE	\$ 228,410	\$ 266,713	\$ 278,207
GIS	\$ 186,955	\$ 182,682	\$ 195,205
HUMAN RESOURCES	\$ 487,690	\$ 488,005	\$ 561,631
HUMAN SERVICES BUILDING	\$ 328,890	\$ 281,413	\$ 331,643
INFORMATION TECHNOLOGY	\$ 983,872	\$ 1,036,965	\$ 1,153,762
MSU EXTENSION	\$ 291,138	\$ 255,545	\$ 237,969

# General Gov't Continued



Program	2012 Actual	2013 Budget	2014 Budget
NORTHLAWN MAINTENANCE	\$ 285,237	\$ 275,241	\$ 289,769
PUBLIC ELECTIONS	\$ 215,818	\$ 134,364	\$ 176,650
REGISTER OF DEEDS	\$ 303,869	\$ 265,339	\$ 275,994
REMONUMENTATION	\$ 65,731	\$ 68,043	\$ 68,043
TOWER BUILDING MAINTENANCE	\$ 755,452	\$ 764,096	\$ 789,184
WOOLWORTH BUILDING MAINTENANCE	\$ 11,556	\$ 10,042	\$ 10,042
Grand Total	\$ 6,800,068	\$ 6,727,712	\$ 7,199,000



# JUDICIAL

CIRCUIT COURT

JURY COMMISSION

12<sup>TH</sup> DISTRICT COURT

CIRCUIT COURT PROBATION

PROSECUTING ATTORNEY

PUBLIC DEFENDER

PROSECUTING ATTORNEY FAMILY DIVISION

PROSECUTING ATTORNEY VICTIMS RIGHTS

DISTRICT COURT INTENSIVE PROBATION



# Judicial



Program	2012 Actual	2013 Budget	2014 Budget
12TH DISTRICT COURT	\$ 3,276,801	\$ 3,518,135	\$ 3,608,325
CIRCUIT COURT	\$ 2,171,151	\$ 2,260,698	\$ 2,222,177
CIRCUIT COURT PROBATION	\$ 15,172	\$ 15,316	\$ 15,316
DIST COURT INTENSIVE PROBATION	\$ 153,810	\$ 158,572	\$ 170,764
JURY COMMISSION	\$ 193,665	\$ 222,006	\$ 231,224
PROSECUTING ATTORNEY	\$ 1,790,045	\$ 1,915,612	\$ 1,885,208
PROSECUTING ATTY/CHILD SUPPORT	\$ 238,579	\$ 249,145	\$ 280,796
PROSECUTING ATTY/VICTIM RIGHTS	\$ 196,128	\$ 211,242	\$ 214,276
PUBLIC DEFENDER	\$ 1,117,997	\$ 1,106,708	\$ 1,171,500
<b>Grand Total</b>	<b>\$ 9,153,348</b>	<b>\$ 9,657,434</b>	<b>\$ 9,799,586</b>



# LEGISLATIVE

BOARD OF COMMISSIONERS

# Legislative



Program	2012 Actual	2013 Budget	2014 Budget
BOARD OF COMMISSIONERS	\$ 212,830	\$ 192,864	\$ 190,396
Grand Total	\$ 212,830	\$ 192,864	\$ 190,396



# SOCIAL SERVICES

MEDICAL EXAMINER  
IN-HOME SERVICES  
SENIOR CENTER  
SENIOR CITIZENS  
PROGRAM  
HOME DELIVERED MEALS  
CONGREGATE MEALS  
GERIATRIC MENTAL HEALTH  
VETERANS BURIAL  
VETERANS AFFAIRS



# Social Services



Program	2012 Actual	2013 Budget	2014 Budget
CONGREGATE MEALS	\$ 344,171	\$ 345,086	\$ 343,797
GERIATRIC MENTAL HEALTH	\$ 184,657	\$ 210,891	\$ 206,685
HOME DELIVERED MEALS	\$ 1,048,778	\$ 1,068,447	\$ 1,109,298
IN HOME SERVICES	\$ 598,494	\$ 635,414	\$ 679,828
MEDICAL EXAMINERS	\$ 328,617	\$ 314,886	\$ 324,173
SENIOR CENTER	\$ 84,467	\$ 94,826	\$ 82,753
SENIOR CITIZENS PROGRAM	\$ 261,154	\$ 282,066	\$ 317,866
VETERANS AFFAIRS	\$ 122,750	\$ 125,891	\$ 140,899
VETERANS BURIAL CLAIMS	\$ 26,006	\$ 31,500	\$ 31,500
<b>Grand Total</b>	<b>\$ 2,999,094</b>	<b>\$ 3,109,007</b>	<b>\$ 3,236,799</b>



# OTHER

APPROPRIATIONS

CONTINGENCY

NON DEPARTMENTAL EXPENDITURES

RETIREE BENEFITS

# Other



Program	2012 Actual	2013 Budget	2014 Budget
APPROPRIATIONS	\$ 845,537	\$ 822,154	\$ 822,154
CONTINGENCY	\$ -	\$ 210,494	\$ -
NON DEPARTMENTAL	\$ 1,444,475	\$ 1,398,750	\$ 1,201,250
RETIREEES BENEFITS	\$ 1,303,675	\$ 1,293,200	\$ 1,293,200
Grand Total	\$ 3,593,687	\$ 3,724,598	\$ 3,316,604

# Appropriations



Program	2012 Actual	2013 Budget	2014 Budget
CONSERVATION DISTRICT	\$ 10,000	\$ 10,000	\$ 10,000
REGION II AGING COMM	\$ 11,814	\$ 11,814	\$ 11,814
FOOD SYSTEM ECONOMIC	\$ 7,500	\$ 7,500	\$ 7,500
REGIONAL II PLANNING COMMISSION	\$ 55,340	\$ 55,340	\$ 55,340
ENTERPRISE GROUP	\$ 100,000	\$ 100,000	\$ 100,000
JACKSON TRANSIT AUTHORITY	\$ 100,000	\$ 100,000	\$ 100,000
JACKSON TRAFFIC SAFETY	\$ 116,269	\$ 130,000	\$ 130,000
RSVP	\$ 7,500	\$ 7,500	\$ 7,500
SUBSTANCE ABUSE	\$ 437,114	\$ 400,000	\$ 400,000
<b>Grand Total</b>	<b>\$ 845,537</b>	<b>\$ 822,154</b>	<b>\$ 822,154</b>



# OTHER FUNDS

# Other Funds



	2012 Actual		2013 Budget		2014 Budget	
	REVENUE	EXPENSE	REVENUE	EXPENSE	REVENUE	EXPENSE
Jackson Department of Transportation	*	*	\$ 16,174,054	\$ 16,174,054	\$ 16,872,088	\$ 16,872,088
Parks	\$ 859,695	\$ 869,554	\$ 948,207	\$ 948,207	\$ 903,721	\$ 903,721
Golf Courses	\$ 575,311	\$ 536,837	\$ 637,875	\$ 637,875	\$ 668,850	\$ 668,850
Friend of the Court	\$ 2,999,616	\$ 2,953,158	\$ 3,223,298	\$ 3,223,298	\$ 3,323,173	\$ 3,323,173
Health Department	\$ 4,484,264	\$ 4,499,284	\$ 5,038,620	\$ 5,038,620	\$ 5,019,077	\$ 5,019,077
Public Improvement	\$ 924,694	\$ 1,300,916	\$ 2,708,071	\$ 2,708,071	\$ 802,600	\$ 802,600
Runway Project	\$ 208,877	\$ 329,603	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Falling Waters Trail	\$ 40,788	\$ 17,007	\$ 279,054	\$ 279,054		
Sparks Park Renovation	\$ -	\$ 76,406	\$ 12,903	\$ 12,903		
Register of Deeds Automation	\$ 160,659	\$ 282,809	\$ 145,360	\$ 145,360	\$ 146,500	\$ 146,500
Budget Stabilization	\$ -	\$ 489,221			\$ 469,482	\$ 469,482
Joint Narcotics Forfeiture	\$ 120,471	\$ 157,594				

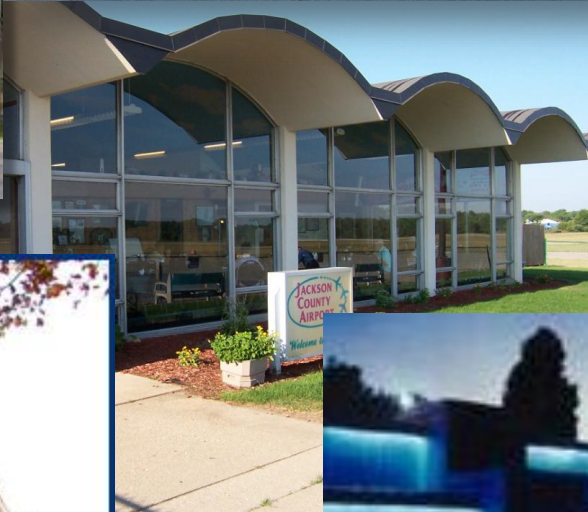
\* Former Road Commission became County Department January 17, 2013

# Other Funds



	2012 Actual		2013 Budget		2014 Budget	
	REVENUE	EXPENSE	REVENUE	EXPENSE	REVENUE	EXPENSE
Law Library	\$ 6,500	\$ 6,244	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500
CAA Grant	\$ 439,677	\$ 439,677				
Jail Millage	\$ 2,004,548	\$ 2,137,855	\$ 2,113,810	\$ 2,113,810	\$ 2,113,810	\$ 2,113,810
Aging Millage	\$ 1,019,524	\$ 997,860	\$ 984,762	\$ 984,762	\$ 1,100,000	\$ 1,100,000
Michigan Justice Training Grants	\$ 88,706	\$ 74,195				
Jackson County FIA	\$ 253,617	\$ 264,485				
Child Care	\$ 4,978,053	\$ 5,130,705	\$ 5,842,987	\$ 5,842,987	\$ 5,765,112	\$ 5,765,112
Veteran's Trust	\$ 54,780	\$ 50,225				
Airport	\$ 506,923	\$ 502,279	\$ 522,393	\$ 522,393	\$ 540,913	\$ 540,913
MCF Maintenance of Effort	\$ 573,059	\$ 1,229,606	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000
Equipment	\$ 1,006,255	\$ 942,686	\$ 1,394,305	\$ 1,394,305	\$ 768,000	\$ 768,000
Fair	\$ 699,350	\$ 727,489	\$ 841,075	\$ 841,075	\$ 1,046,075	\$ 1,046,075

# 2014-2018 Capital Improvement Plan County of Jackson, Michigan



# Capital Program



- Capital Program remains strong. Dedicated revenue sources have and will provide opportunities to fulfill our identified needs
- However, funds are not unlimited and we have significant future needs



# Items Funded



## Public Improvement Fund

Building Improvements and Repairs	\$470,600
Equipment Upgrades and Replacement	\$79,000
Airport Runway Match	\$171,000
Parking Lot Repairs	\$54,000
<u>Professional Services</u>	<u>\$28,000</u>
Total	<u>\$802,600</u>

# Items Funded



## Equipment/Vehicle Fund

Equipment Upgrades and Replacement - IT	\$435,000
Software	\$50,000
Equipment Upgrades and Replacement - Other	\$135,500
<u>Vehicles</u>	<u>\$147,500</u>
Total	<u>\$768,000</u>

# Funding Sources



• Delinquent Tax Revolving Fund	\$1,312,600
• Justice Center Fund	\$163,000
• Health Fund	\$55,000
• Aging	\$35,000
• <u>Other</u>	<u>\$5,000</u>
Total	<u>\$1,570,600</u>

# Five-Year Plan



Capital Requests		Year Funded					
Description	Requested Amount	2014	2015	2016	2017	2018	Total Funded
<b>Equipment/Vehicles</b>							
Equipment (General Fund)	\$ 1,530,000	\$ 175,500	\$ 481,500	\$ 291,000	\$ 362,000	\$ 95,000	\$ 1,405,000
Public Improvement (General Fund)	\$ 15,187,800	\$ 802,600	\$ 815,000	\$ 760,000	\$ 628,000	\$ 80,000	\$ 3,085,600
Technology (General Fund)	\$ 3,440,000	\$ 592,500	\$ 931,500	\$ 745,500	\$ 603,500	\$ 410,000	\$ 3,283,000
<b>Total</b>	<b>\$ 20,157,800</b>	<b>\$ 1,570,600</b>	<b>\$ 2,228,000</b>	<b>\$ 1,796,500</b>	<b>\$ 1,593,500</b>	<b>\$ 585,000</b>	<b>\$ 7,773,600</b>

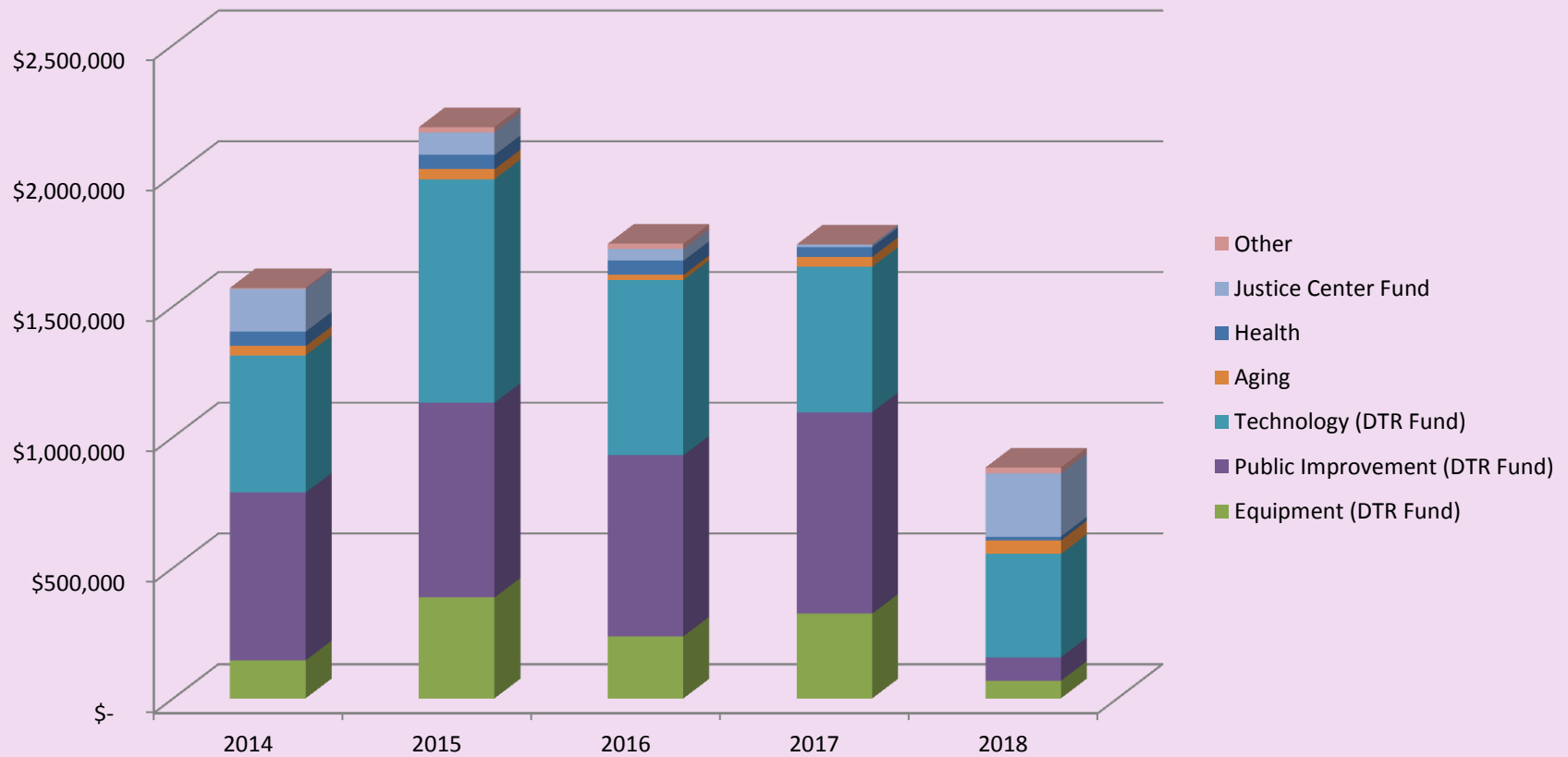
Revenue		Approved					
Fund Request	Requested Amount	2014	2015	2016	2017	2018	Total Funded
Equipment (DTR Fund)	\$ 1,217,000	\$ 145,500	\$ 385,500	\$ 237,500	\$ 324,000	\$ 67,000	\$ 1,159,500
Public Improvement (DTR Fund)	\$ 14,968,800	\$ 641,600	\$ 745,500	\$ 692,000	\$ 771,000	\$ 90,000	\$ 2,940,100
Technology (DTR Fund)	\$ 3,078,500	\$ 525,500	\$ 855,000	\$ 671,000	\$ 556,000	\$ 395,000	\$ 3,002,500
Aging	\$ 247,000	\$ 35,000	\$ 38,000	\$ 19,000	\$ 38,000	\$ 52,000	\$ 182,000
Health	\$ 262,500	\$ 55,000	\$ 54,500	\$ 54,500	\$ 37,500	\$ 15,000	\$ 216,500
Justice Center Fund	\$ 440,000	\$ 163,000	\$ 87,000	\$ 45,000	\$ 10,000	\$ 242,000	\$ 547,000
Other	\$ 98,500	\$ 5,000	\$ 20,000	\$ 20,000	\$ -	\$ 22,000	\$ 67,000
<b>Total</b>	<b>\$ 20,312,300</b>	<b>\$ 1,570,600</b>	<b>\$ 2,185,500</b>	<b>\$ 1,739,000</b>	<b>\$ 1,736,500</b>	<b>\$ 883,000</b>	<b>\$ 8,114,600</b>

<b>Balance</b>	<b>\$ -</b>	<b>\$ (42,500)</b>	<b>\$ (57,500)</b>	<b>\$ 143,000</b>	<b>\$ 298,000</b>	<b>\$ 341,000</b>
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# Five-Year Plan



## Capital Program Revenue Sources



# Capital Program – Prior Years



<b>TOTAL PROGRAM FUND EXPENSE</b>				
	<b>2011 ACTUAL</b>	<b>2012 ACTUAL</b>	<b>2013 BUDGET</b>	<b>2014 BUDGET</b>
PUBLIC IMPROVEMENT	\$ 2,504,676	\$ 1,300,916	\$ 1,178,300	\$802,600
TECHNOLOGY & EQUIPMENT	\$ 786,051	\$ 942,686	1,015,930	\$768,000
<b>TOTAL</b>	<b>\$ 3,290,727</b>	<b>\$ 2,243,602</b>	<b>\$ 2,194,230</b>	<b>\$1,570,600</b>

# Unfunded Projects



Project Name	Facility/Department	Cost
Cascades Short Course Parking Lot	Parks	\$ 80,000
Sparks Park Lagoon Dredging	Parks	\$ 2,000,000
Swains Lake Shoreline Restoration	Parks	\$ 80,000
Cascades Play Structure	Parks	\$ 60,000
Cascades Falls Renovation Project	Parks	\$ 9,550,000
Vandercook Lake Parking Lot	Parks	\$ 100,000
Clear Lake Project	Parks	\$ 150,000
Trail Connector Project	Parks	\$ 100,000
Golf Course Cart Path Project	Parks	\$ 100,000
Golf Course Irrigation Replacement	Parks	\$ 550,000
<b>Total Unfunded Projects</b>		<b>\$ 12,770,000</b>

## Project Description

The Cascades Falls Renovation Project's goal is to restore the falls to a condition acceptable to the public. The falls, built in 1929, have physically deteriorated over the year and the technology, electrical, and plumbing have been come functionally obsolete. All systems must be overhauled for the falls to remain effective for an extended period of time.





# 2014 Budget Presentation Concluded

Jackson County, Michigan

July 12, 2013