



Airport

Mission Statement

Providing an exceptional airport and supporting infrastructure for pilots and community partners now and into the future.

Motto

“Flying Jackson Forward”

Vision Statement

The vision of Jackson County Airport - Reynolds Field is to remain a full service airport that encourages people to travel and conduct business here.

Values Statements

Quality – We do great work getting it right the first time and continue to seek new methods to improve our services.

Integrity – We are open and honest with each other and our customers keeping high integrity at the forefront of all that we do.



Airport

Community – We strive to improve our community during and after work.

Teamwork – We collaborate with coworkers, partners and customers to accomplish the airport mission.

Efficiency – We work to enhance the value of each resource dollar expended to maximize benefit and minimize waste.

Accountability – We hold ourselves accountable for our actions and for the resources entrusted to us.



Programs

Airport Operation, Development, and Administration

Talent & Economic Development

Airport Zoning Administration

Community Outreach

Activities

Maintain, develop, and operate the Regional Airport consisting of 950 acres with two runways, associated taxiways, nine buildings including the control tower, the airport terminal, and three historical buildings.

Coordination of community special events, tours, and education programs.

Property management responsibilities: Executing rental and lease agreements for airport-based hangar tenants, hangar owners, and businesses.

Administration of Jackson County Airport Zoning Ordinance.

Liaison with FAA on air traffic control funding and compliance issues.

Coordination with MDOT Office of Aeronautics for Federal Airport Improvement Program (AIP) funding and airport licensing.

Participation in County leadership and organization improvement teams.

Strategic Plan Impact

- ✓ **Economic Development**
- ✓ The County's strategic planning initiative ranks the airport as the number one County General Fund Agency in the Economic Development category and Economic Development remains the top strategic priority. A successful airport impacts economic development in the County and the region. A full-service airport, capable of accommodating small to medium business and regional jets, and having all-weather access capability, is a necessary catalyst for economic stability and future growth. The Airport creates local private enterprise jobs in the following business types: aviation repair, corporate flight departments, flight instruction;



Airport

restaurant, car rental, fuel sales, investment brokerage, aircraft repair, medical, heating and cooling, clock design and repair, and petroleum property brokerage.

✓ **Healthy Community**

The airport is routinely used for medical patient and organ donation transportation as well as housing a local ambulance service.

✓ **Recreational & Cultural Opportunities**

The airport is the site for a number of special annual events, including the Jackson County Conservation District Tree Sale, Blues Festival, Michigan Speedway NASCAR races, and the EAA pancake breakfast. The airport is home to many recreational pilots also. Aviation Heritage Park now boasts a dozen aviation themed displays for the public to view and has become a destination for aviation enthusiasts and tour groups. The EAA maintains a large display of WWII artifacts and memorabilia which it routinely shares with Airport tour groups.

Accomplishments

- ✓ Terminal Apron Rehabilitation Project.
- ✓ Airport Layout Plan to be completed in 2020.
- ✓ Interdepartmental agreement with JCDOT to recycle abandoned runway 06-24 asphalt, and to assist with improvements to the airport perimeter road.
- ✓ Community Outreach Programs for Aviation Career Development.
- ✓ Accomplished 43,456 safe aircraft operations.

Budget Adjustments

Funding for seasonal help was received in 2020 and expected to be needed in 2021. This seasonal position assists in mowing grass, snow plowing and light maintenance. Aging infrastructure and equipment will require funding increases for building maintenance, road repair, and equipment replacement.



Airport



Strategic Outcomes

| Indicator | 2015 Target | 2016 Target | 2017 Target | 2018 Target | 2019 Target | 2020 Target |
|--|----------------|----------------|----------------|----------------|----------------|----------------|
| Private business full-time employees based at the airport | 35 | 43 | 42 | 42 | 42 | 45 |
| Private business part-time employees based at the airport | 21 | 21 | 21 | 21 | 21 | 21 |
| Total Dollars Granted from Federal Airport Improvement Program | 12,500,000 | 0 | 12,000,000 | 0 | 0 | 3,190,000 |
| Aircraft Damage Incidents | 0 | 0 | 0 | 1 | 1 | 0 |

Other Key Indicators

| Indicator | 2015 <u>Actual</u> | 2016 <u>Actual</u> | 2017 <u>Actual</u> | 2018_ <u>Actual</u> | 2019 <u>Target</u> | 2020 Target |
|---|-----------------------|-----------------------|-----------------------|------------------------|-----------------------|----------------|
| Number of "operations" (aircraft landing or take off) | 41,817 | 43,965 | 39,510 | 41,202 | 43,965 | 45,000 |
| Special Events held at the airport | 5 | 4 | 4 | 4 | 5 | 5 |
| Overtime expended for Maintenance Ops | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 8,000 |
| Contract Air Traffic Control Costs | 71,000 | 70,000 | 73,452 | 73,452 | 75,000 | 76,000 |
| General Fund Support Dollars (excluding hangar loan payment and capital outlay) | 190,000 | | 213,028 | 295,000 | 295,000 | 295,000 |
| (Deleted Snow and Ice Removal DATA) | | | | | | |
| Fuel flowage in gallons (total JetA and 100LL fuel delivered) | 150,000 | 193,603 | 152,027 | 138,275 | 145,000 | 131,965 |
| County-owned hangar occupancy rate | 100% | 100% | 89% | 100% | 100% | 100% |