



# Youth Center Administration

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## Mission Statement

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To ensure the safety of the community by investing in the lives of detained youth.

## Vision Statement

To be the premier juvenile justice facility in the state, partnering with the community by offering opportunities for change.

## Values

Safety & Security

Leaders, Learners, & Mentors

Dignity

Culturally Sensitive

Leadership

## Programs

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- Administrative Costs
- Probate Court Child Care
- Welfare Child Care
- Youth Center
- Youth Center Cooks
- Youth Center Maintenance
- Child Care Supervision
- Youth In-Home Detention
- Intensive Probation
- Community Corrections Child
- Juvenile Justice Grants
- Child Care Transfer In

Youth Center





# Administration Costs

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## Activities

The Youth Center is overseen by the Chief Circuit Court Judge and a team of Jurists. The Youth Center Administration reports directly to Court Administrator. The Youth Center provides to the County/Court four primary services:

1. Maximum Secure Detention
2. Medium Secure Treatment – Long Term
3. Medium Secure Treatment – Short Term
4. Secure Weekender Program

The Youth Center Administration oversees all operations of the Youth Center, completes and administers the budget and provides guidance to implementing programming that is evidence based.

## Strategic Plan Impact/Accomplishments

See Youth Center budget page.

## Budget Adjustments

There are no significant adjustments to this program.

Youth Center





# Probate Court Child Care

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## Activities

This department accounts for the costs charged back to the County for care of juveniles in the State system.



# Welfare Child Care

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## **Activities**

This department accounts for the costs charged to the County for care of juveniles locally. The primary costs are for foster care and institutional and in home care.

## **Strategic Plan Impact/Accomplishments**

See Circuit Court budget.

## **Budget Adjustments**

There are no significant adjustments to this program.



### Strategic Outcomes

| <u>Indicator</u>  | <u>2014<br/>Actual</u> | <u>2015<br/>Actual</u> | <u>2016<br/>Actual</u> | <u>2017<br/>Actual</u> | <u>2018<br/>Actual</u> |  |
|---|------------------------|------------------------|------------------------|------------------------|------------------------|--|
| Keeping the community safe from juveniles deemed a threat to the community (Total Admissions) | 436                    | 410                    | 327                    | 309                    | 286                    |  |



### Other Key Indicators

| Indicator   | 2014<br>Actual | 2015<br>Actual | 2016<br>Actual | 2017<br>Actual | 2018<br>Actual |
|---|----------------|----------------|----------------|----------------|----------------|
| Preventative and treatment measures to deter repeat admissions (Repeat Offenders) | 272            | 272            | 272            | 254            | 75             |
| Serving Sentence (multiple admissions for same offence)                           | 80             | 52             | 62             | 75             | 154            |
| Youth Specialists (FTE's)   | 17.6           | 17.6           | 17.6           | 17.6           | 17.6           |
| Supervisors (FTE's)   | 7              | 7              | 7              | 7              | 7              |
| Family Counselor (FTE's)  | 1              | 1              | 1              | 1              | 1              |
| New Admissions for each year (new to the system)                                  | 84             | 84             | 90             | 84             | 98             |
| Average Daily Population  | 32.9           | 29.8           | 23.3           | 20.8           | 19.0           |







# Youth Center

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## Activities

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The Child Care Days, as defined by one child in care for one day, is listed below: As an example, 5 children in care for 5 days would equate to 25 child care days. This is a formula used by the State of Michigan to define units of service per program.

## Strategic Plan Impact

### ✓ **Safe Community**

Directly correlates by keeping juveniles that are a threat to the safety of the community securely detained. Also works at providing services to preventive measures and to cut down on recidivism.

### ✓ **Healthy Community**

Through cooperation with the health department, Center for Family Health, Intergro, LifeWays, MSU Extension, and the mobile dental clinic, services are provided to the youth detained at the Youth Center. In most cases youth needs and services are usually not addressed while they are out in the community. More often than not when the youth return to the community they are in an overall better healthy condition than when they were admitted into the facility. Both staff and residents were trained in First Aid & CPR.

### ✓ **Education**



## Accomplishments

- ✓
- ✓ Continued the “Garden Program,” allowing Residential Youth to learn the skills to plant, harvest and prepare vegetables in an urban environment.
- ✓ Staff trained in Mental Health First Aid, Adverse Childhood Experiences (ACEs), Trauma Informed Care, Human Trafficking & LGBTQ youth in corrections.
- ✓ Staff participate with the County’s joint task force to combat human trafficking
- ✓ Hosted various tours: Jackson College, Baker College, Spring Arbor University, Siena Heights and church youth groups.
- ✓ Participated in a Strategic Planning Retreat and developed a new Three Year Plan.

## Budget Adjustments

There are no significant budget adjustments to this program.





| Other Key Indicators  |                       |                       |                       |                       |                       |  |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--|
| Indicator   | <u>2014</u><br>Actual | <u>2015</u><br>Actual | <u>2016</u><br>Actual | <u>2017</u><br>Actual | <u>2018</u><br>Actual |  |
| Keeping the community safe from juveniles deemed a threat to the community (Total Admissions) | 436                   | 410                   | 327                   | 309                   | 286                   |  |
| Preventative and treatment measures to deter repeat admissions (Repeat Offenders)             | 272                   | 272                   | 272                   | 254                   | 75                    |  |
| Serving Sentence (multiple admissions for same offence)                                       | 80                    | 52                    | 62                    | 75                    | 154                   |  |
| Youth Specialists (FTE's)   | 17.6                  | 17.6                  | 17.6                  | 17.6                  | 17.6                  |  |
| Supervisors (FTE's)   | 7                     | 7                     | 7                     | 7                     | 7                     |  |
| Family Counselor (FTE's)  | 1                     | 1                     | 1                     | 1                     | 1                     |  |
| New Admissions for each year (new to the system)  | 84                    | 84                    | 90                    | 84                    | 98                    |  |
| Average Daily Population  | 32.9                  | 29.8                  | 23.3                  | 20.8                  | 19.0                  |  |



# Youth Center Cooks

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## Activities

The Youth Center Cooks provide all the nutritional needs of the youth. They prepare 3 meals a day, 7 days a week. Meals served are in compliance with the Federal School Meals nutritional guidelines.

## Strategic Plan Impact

- ✓ **Healthy Community**

Often the residents do not get the proper nutritional meals while they are at home. The Youth Center provides 3 balanced and nutritious meals along with a daily snack. This contributes to the overall health of the residents we serve. Residents have also engaged in 'Cooking Matters' classes with the MSU Extension.

## Accomplishments

## Budget Adjustments

There are no significant budget adjustments to this program.



### Other Key Indicators

| Indicator                           | 2015<br>Actual | 2016<br>Actual | 2017<br>Actual | 2018<br>Actual |
|-------------------------------------|----------------|----------------|----------------|----------------|
| Number of Meals Served to residents | 33,506         | 32,888         | 40,112         | 26,768         |
| Child Care Days                     | 10,885         | 8,510          | 12,000         | 6,908          |
| Cooks (FTE's)                       | 2.5            | 2.5            | 2.5            | 2.5            |
| Food                                | \$93,034       | \$92,011       | \$89,600       | \$64,704       |
| Average Cost per Meal               | 3.88           | 3.99           | 3.63           | 3.66           |



# Youth Center Maintenance

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## Activities

The Facilities Department is responsible for the daily cleaning, upkeep, and maintenance of the Northlawn Building.

The department is responsible for minor and major remodeling and renovation for the building.

## Strategic Plan Impact

- ✓ Internal Service Agency

Youth Center







# Child Care Supervision

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## Activities

Center provides to the County/Court four primary services:

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## Strategic Plan Impact/Accomplishments

See youth center budget page.

## Budget Adjustments

## Youth Center



See youth center program budget for performance data.



# Youth In-Home Detention

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## Strategic Plan Impact

### ✓ Safe Community

The In-Home Detention Program is used for Delinquent Youth who have been released from Youth Center Detention or Treatment, or as an alternative to out of home placement.. Youth who are put on In-Home Detention are strictly monitored by the Court through home visits, phone contact, and tether if ordered by the Judge. The program cost is much less than Out of Home or State Placement options. The program expenses are reimbursed at 50% thru the Child Care Fund.

## Accomplishments

## Budget Adjustments

There are no significant budget adjustments to this program.

## Youth Center



See youth center program budget for performance data.



# Intensive Probation

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## Strategic Plan Impact

### ✓ Safe Community

The Intensive Probation Officer is on call 24 hours a day to manage a case load of up to 12 juvenile offenders, who are moderate to high risk of being detained or placed in out of home care which is a much higher cost. The Juvenile Intensive Probation Officer is one of the required probation positions under the Child Care Fund. This program is directly geared at keeping these at risk children at home, and not in out of home placement, helping to reduce the Child Care Fund costs. The program expenses are reimbursed at 50% thru the Child Care Fund.

## Accomplishments

## Budget Adjustments

For FY 2021, two FTEs have been added to the budget.

## Youth Center



See youth center program budget for performance data.



# Juvenile Justice Grants

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## Youth Center



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# Child Care Transfer In

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